

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**November 18, 2010**

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Thursday, November 18, 2010, at 9:45 a.m. in Union 237B on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President Walter Hicklin. Other Board members in attendance included Weldon Brady, Mary Dandurand, Richard Phillips, Mary Long, Marvin Wright, Edward Baker, and Darren Doherty. Also present was University President Charles Ambrose; General Counsel Henry Setser; and Assistant Secretary to the Board Monica Huffman.

**Plenary Session**

**Call to Order** - Agenda Item No. 1

Mr. Hicklin determined that a quorum was present to conduct business and called the meeting to order.

**Remarks by the Board President** – Agenda Item No. 2

Mr. Hicklin acknowledged the excitement and energy across campus resulting from several different events and activities including a great fall season for athletics and the Talking Mules Debate team who recently hosted a debate with students from Great Britain. He praised the talent and competitiveness of UCM students in their respective areas of interest and in the classroom.

Mr. Hicklin noted that the Administration and Finance Committee met as a committee of the whole earlier in the morning to receive the annual external audit report. He commended the Office of Student Financial Services for having no deficiencies identified as part of the audit and extended the Board's congratulations to Mr. Phil Shreves, Director for the office.

**Remarks by the University President** – Agenda Item No. 3

President Ambrose also acknowledged the excitement on campus related to UCM hosting three NCAA Division II regional sporting events and affirmed Governor Hicklin's point regarding the high level of competitiveness UCM students display in their extracurricular activities and in the classroom. Events such as these provide the campus opportunities to engage in a personal relationship with the community and will result in more than 12,000 visitors to UCM's campus over three successive weekends.

During his first semester at UCM, President Ambrose has visited and toured the different colleges. He commented that the diligence, personality and ethic demonstrated by faculty

and staff invigorates students across a wide range of disciplines and contributes significantly to the partnerships and collaborations UCM is forming for the benefit of its students. President Ambrose highlighted some of these including a partnership with Cass County and the Metropolitan Community Colleges (MCC) for economic and workforce development; Whiteman Air Force Base for the creation of a community of responsible choice and for efforts to stimulate new economies; with corporations; and several articulation agreements with MCC and Linn State Technical School.

President Ambrose expressed appreciation to the campus and to the Board of Governors for all of their efforts to fulfill UCM's mission. He noted that sessions sponsored by the Lumina Foundation and Association of Governing Boards were held with the Board of Governors and members of the campus as part of UCM's efforts to move ahead strategically to meet the budget challenges of the coming year. He highlighted some of the strategies involving enrollment growth, administrative and academic reviews, and new marketing initiatives.

President Ambrose spoke about the implementation of the Strategic Resource Model and a paradigm shift that is being made to address resources strategically and institutionally as the University prepares for FY 2012. He commented on the 90-day hiring freeze that is expected to generate approximately \$1.2 million of net lapsed salary savings for administrative positions and approximately \$700,000 from open faculty lines.

President Ambrose expressed appreciation to Provost Wilson and the College Deans for their work in implementing the academic program review process, and to Dr. Gordon Lamb for his facilitation of this initiative. A preliminary report will be presented to the Missouri Department of Higher Education (MDHE) in early December. Additionally, UCM is establishing a program viability model for which criteria is being defined to clearly articulate the model. This will include an assessment to determine those programs that are signature; those that are robust, but that need more resources; those that with enhancement can be moved forward; and those that should be reduced or eliminated. President Ambrose closed by stating that an administrative review of expenditures will be conducted to accurately reflect operating costs.

### **General Session**

#### **Approval of the October 21, 2010 Plenary Session Minutes** – Agenda Item No. 4

*Ms. Dandurand moved that the Board of Governors approve the minutes of the October 21, 2010, Plenary Session. The motion was seconded by Mr. Wright and carried unanimously.*

## **Reports**

### **Verbal Governance Groups Reports** – Agenda Item No. 5

The following reports were made by the leadership of the different governance groups:

*Faculty Senate* – Dr. Michael Bersin, President of the Faculty Senate reported on a number of different items related to the work of the Faculty Senate during the fall semester including professional enhancement funds; a voluntary retirement incentive program; a tobacco-free campus policy; board appointments to MDHE; curricular matters related to general education; and appointments to the Provost’s ad hoc committee on academic review.

*Professional Staff Council* – Mr. Mike Jeffries, President of the Professional Staff Council (PSC) reported on items the Professional Staff Council has been working on through the fall semester including an early retirement incentive program; review of bylaws; preparation for spring activities; and service on various campus committees. Mr. Jeffries also introduced the PSC officers.

*Support Staff Council* – Ms. Brenda Dooley, President of the Support Staff Council (SSC) reported on items the Support Staff Council has been working on during the fall semester including an early retirement incentive program; a breakfast to benefit the Survival House; a statement in support of a tobacco-free campus; the addition of a “past president” to the SSC officers; and plans for a session with the President for the spring semester.

*Student Government Association* – Mr. Derek Wiseman, President of the Student Government Association reported on the work of the SGA throughout the fall semester, which included funding the placement of picnic tables and grills at Pertle Springs; discussions with Public Safety about the crosswalk at Clark and Holden Streets; the Leading the Way to a Safer Campus rally; Homecoming elections; establishment of a leadership program; a friendly and functional Student Government web page; and growing membership and participation in SGA. Mr. Wiseman thanked Dr. Rich Morrell, Ms. Beth Rutt, and Student Governor Darren Doherty for their continued support of SGA.

### **Diversity Initiatives/Community Engagement** – Agenda Item No. 6

Dr. Sonny Castro provided an update on diversity and community engagement initiatives, which were also outlined in a briefing paper included under Tab 4 of the meeting materials (Attachment 1). He also reviewed a diversity action plan developed and issued by President Ambrose that Dr. Morrell, Dr. Castro and others across campus will work to implement. Dr. Castro distributed a copy of the diversity action plan that incorporates steps previously taken that support the plan (Attachment 2).

Dr. Castro advised that the Department of Justice and other civil rights representatives will visit UCM in the spring and provide an educational session about upcoming gay and lesbian rights legislation. UCM will extend an invitation to community leaders, representatives of Longview and State Fair Community Colleges, and others to participate.

Mr. Hicklin asked how many students from Alta Vista and Hogan Preparatory are enrolled at UCM. Dr. Castro did not have the data available, but said he would get it and let the Board know.

### **Proposed Legislative Agenda** – Agenda Item No. 7

President Ambrose stated due to recent changes in legislative membership, it will be important to educate new members on matters related to higher education in the State of Missouri. It will also be important to share information on initiatives and measures UCM has taken to create cost savings and efficiencies. UCM was recently asked to develop a series of policy papers to assist in communicating UCM initiatives that can serve as an example to others. President Ambrose said that once the Legislature is back in session there will be a coordinated effort with the Board, Cabinet and other senior officers at UCM to share information with legislators in Jefferson City.

Mr. Phil Wright distributed and reviewed a proposed 2011 State Legislative Agenda (Attachment 3). Many of the issues listed have been included in past years' agendas. This agenda will be presented to the Board again at its January 2011 meeting for approval.

*The Board took a short recess at 11:00 a.m. and reconvened meeting at 11:10 a.m.*

### **Board Committee on Student Affairs and Alumni Relations**

Ms. Dandurand, Chair of the Board Committee on Student Affairs, reported that the committee met earlier in the morning. She shared with the Board several updates the committee received including:

- Furnishings and roofing needs for the residence halls are out for bid and will come to the Board at a future date for approval;
- Furnishings and equipment for the new Student Recreation and Wellness Center will be delivered on December 1. The facility is anticipated to open on January 10;
- Work is under way on a policy for mandatory student health insurance and once done will be presented to the SGA for discussion, input and vote; and
- Plans are under way for a more centralized student employment office.

### **Board Committee on Academic Affairs**

Mr. Phillips, Chair of the Board Committee on Academic Affairs, reported that the committee met earlier in the morning. He noted that a report on International Student Enrollment has been distributed (Attachment 4). He then asked Provost Wilson to present the following agenda items.

#### **Renewal/Extension of Charter School Agreements** – Agenda Item No. 8

Provost Wilson referred the Board to Tab 5 of the meeting materials which contained a briefing paper with background information on the proposed renewal and extension of charter school agreements (Attachment 5). Dr. Victoria Hughes introduced Dr. Marianne Brown, Superintendent of Benjamin Banneker Charter Academy of Technology and Ms. Angel Abercrombie, Business Manager for Benjamin Banneker.

Before presenting recommendations for the renewal/extension of charter school agreements, Dr. Hughes announced that Hogan Preparatory was selected as the School of Excellence/School of the Year at the Missouri Charter Public School Association meeting. Equally exciting is that the Department of Elementary and Secondary Education recently approved Hogan's 10-year charter. Dr. Hughes also announced that Benjamin Banneker has been awarded the Missouri School Improvement Grant which will allow the school the opportunity to have two half-time faculty members from UCM's College of Education in the school each day helping students and teachers. Also, teachers at Benjamin Banneker that are pursuing master's degrees will have the opportunity to take classes at night at the school and each day will receive assistance from and be observed by UCM faculty.

Following Dr. Hughes report, *Mr. Phillips moved that the Board of Governors:*

- 1) *Approve a new charter agreement between UCM and Hope Leadership Academy, for a term of 10 years, effective July 1, 2011, to June 30, 2021. This motion was seconded by Mr. Wright and carried unanimously.*
- 2) *Approve the renewal of the charter agreement between UCM and Alta Vista Charter School for a term of 10 years, effective July 1, 2011, to June 30, 2021. This motion was seconded by Mr. Wright and carried unanimously.*
- 3) *Approve the renewal of the charter agreement between UCM and Benjamin Banneker Charter Academy of Technology for a term of 10 years, effective July 1, 2011, to June 30, 2021. This motion was seconded by Mr. Wright and carried unanimously.*

**Memorandum of Understanding – Morrow-Garrison Student Recreation Center Operations** – Agenda Item No. 9

Provost Wilson said this item was listed as an “action” item on the Board agenda; however, it would be presented as an information item instead. He referred the Board to Tab 6 of the meeting materials which contained a briefing paper with background information on a proposed Memorandum of Understanding for the Morrow-Garrison Student Recreation Center operations (Attachment 6). Dean Rick Sluder discussed the purpose of the Memorandum of Understanding which addresses responsibilities for the shared facility now and into the future. The agreement was prepared with input and review by Academic Affairs, Student Affairs, Athletics and other entities. This item will come to the Board in January for approval.

**Financial Aid Report** – Agenda Item No. 10

Provost Wilson referred the Board to Tab 7 of the meeting materials which contained the Fall 2010 Financial Aid Update (Attachment 7). He noted that approximately 85% of UCM students receive financial aid through the Office of Student Financial Assistance. Mr. Phil Shreves highlighted some of the information contained in the update.

**FY 2010 Sponsored Program Activities** – Agenda Item No. 11

Provost Wilson referred the Board to Tab 8 of the meeting materials which contained the FY 2010 Sponsored Program Activities report (Attachment 8). Dr. Joseph Vaughn provided a brief overview of the report.

**Board Committee on Administration and Finance**

Mr. Brady, Chair of the Board Committee on Administration and Finance reported that the committee met earlier this morning. It later met as a committee of the whole where it received and accepted the audit report from BKD, LLP. He then asked Dr. Roberts to present the following agenda items.

**Upgrades to the Art Center HVAC System** – Agenda Item No. 12

Dr. Roberts referred the Board to Tab 9 of the meeting materials which contained a briefing paper for the design and upgrade of the HVAC system in the Art Center and Graphic Design Computer Labs in the Grinstead Building (Attachment 9). *Mr. Brady moved that the Board of Governors approve the award of contract to Environmental Mechanical of Olathe, Kansas, for the design and upgrade of the HVAC system in the Art Center and graphic design computer labs in the Grinstead Building, in the amount of \$341,631. The motion was seconded by Mr. Wright and carried unanimously.*

**Airport T-Hangars Construction** – Agenda Item No. 13

Dr. Roberts referred the Board to Tab 10 of the meeting materials which contained a briefing paper for the design and construction of three aircraft T-hangers at Skyhaven Airport (Attachment 10). *Mr. Brady moved that the Board of Governors approve the award of a contract to Huey Construction of Fulton, Missouri for the design and construction of three aircraft T-hangers at Skyhaven Airport in the amount of \$1,008,279. The motion was seconded by Dr. Long and carried unanimously.*

**Construction of Pertle Springs Club House** – Agenda Item No. 14

This item was deferred to a future meeting.

**Quarterly Investment Report** – Agenda Item No. 15

Mr. Merrigan reviewed the Quarterly Investment Report included under Tab 12 of the meeting materials (Attachment 11).

**Quarterly Statement of Revenues and Expenditures** – Agenda Item No. 16

Mr. Merrigan reviewed the Quarterly Statement of Revenues and Expenditures included under Tab 13 of the meeting materials (Attachment 12).

Dr. Roberts concluded by stating that the ESCO project was near completion. She thanked faculty, staff, and students for their patience and cooperation throughout the 18-month project.

**Board Business**

**Special Honors & Awards** - Agenda Item No. 17

This item was deferred to a future meeting.

**Request for Closed Session – November 18, 2010** – Agenda Item No. 18

Dr. Long moved pursuant to the Missouri Revised Statutes, Section 610.021, that the UCM Board of Governors meet in closed meeting, with closed record and closed vote, for the purpose of considering real estate matters, legal actions, and personnel matters. The motion was seconded by Mr. Brady and carried with the following roll call vote:

<i>Weldon Brady</i>	<i>aye</i>	<i>Richard Phillips</i>	<i>aye</i>
<i>Mary Dandurand</i>	<i>aye</i>	<i>Mary Long</i>	<i>aye</i>
<i>Marvin Wright</i>	<i>aye</i>	<i>Walter Hicklin</i>	<i>aye</i>
<i>Edward Baker</i>	<i>aye</i>		

## **Adjournment**

There being no further business to discuss, the meeting adjourned at 11:50 a.m.



**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**November 18, 2010**  
**Attachments Listing**

<u><b>Attachment No.</b></u>	<u><b>Attachment Description</b></u>
1	<i>Briefing Paper – Diversity Update</i>
2	<i>Diversity Action Plan</i>
3	<i>Draft 2011 State Legislative Agenda</i>
4	<i>International Student Enrollment Report</i>
5	<i>Briefing Paper – Renewal/Extension of Charter School Agreements</i>
6	<i>Briefing Paper – Memorandum of Understanding – Morrow-Garrison and Student Recreation and Wellness Center Operations</i>
7	<i>Fall 2010 Financial Aid Update</i>
8	<i>Briefing Paper – FY 2010 Sponsored Program Activities</i>
9	<i>Briefing Paper – Upgrade to the Art Center HVAC System</i>
10	<i>Briefing Paper – Airport T-Hangars Construction</i>
11	<i>Quarterly Investment Report</i>
12	<i>Quarterly Statement of Revenues &amp; Expenditures</i>