# University of Central Missouri Board of Governors June 18, 2008 Work Session

The University of Central Missouri Board Governors held a work session at 1:00 p.m. in Union 237B on the University of Central Missouri's main campus located in Warrensburg, Missouri. In attendance were Board President Deleta Williams and Governors Richard Phillips, Lawrence Fick, Walter Hicklin, Weldon Brady, Edward Baker and Ryan Sanders. Governor Michelle Wimes was not available to participate and was excused. Also present were University President Aaron Podolefsky, General Counsel Judith Siminoe, Assistant Secretary to the Board Monica Huffman, Provost George Wilson, and Assistant Provost for Enrollment Management Matt Melvin.

# Opening Comments, Agenda Review – Agenda Item No. 1

Ms. Williams provided an overview of the meeting agenda.

# Strategic Plan Update – Agenda Item No. 2

Mr. Phillips asked Provost Wilson to provide an update on the progress of the Strategic Plan. Provost Wilson distributed and reviewed two handouts (Attachments 1 and 2). The first handout described the process for developing the Mission and Goals. He noted that the input received through a number of campus-wide meetings was submitted to the Strategic Planning Committee's Reconciliation Committee, on which Governor Phillips serves as the Board of Governors' representative. All of this feedback was considered in the committee's development of a draft mission statement and goals. This draft was later submitted to the President's Cabinet for consideration. The second handout provided to the Board was a draft of the mission statement and goals as recommended by the President's Cabinet following its review of the committee's draft. President Podolefsky stressed that the Board has the final approval, and that the Board should determine how extensively involved it wishes to be in the strategic plan.

After reviewing the documents, Mr. Hicklin stated that he believes the university is headed in the right direction. He concurred that the Board will have final approval, but addressed the importance of input from the campus on the strategic plan. Provost Wilson expects that a working draft of the complete strategic plan will be available for the Board's consideration by the end of the fall semester.

# **Enrollment Management** – Agenda Item No. 3

Mr. Phillips and Mr. Hicklin, both members of the Academic Affairs Committee, stressed the importance of the Board establishing goals related to enrollment management, and the need to be consistent in its expectations and knowledgeable of the impact any established goals might have on other areas.

Dr. Melvin distributed and reviewed Enrollment Planning Data for 2008-2009 to the Board (Attachment 3). President Podolefsky stated that enrollment management is the responsibility of the entire campus, but it is important that a comprehensive plan first be established to help guide the university in this effort. He suggested that a list of proposed goals and strategies related to enrollment management be prepared for presentation to the Board in September for consideration. The Board may then accept, reject, or modify the proposed goals and strategies. The Board concurred with this suggestion.

Following Dr. Melvin's presentation, the discussion turned to the impact high fuel costs may be having on UCM's commuter students and how UCM might be of assistance. Suggestions were made including establishing a database of commuter students and providing information to assist students in forming carpools. It was also suggested that high fuel costs may make residential living more attractive to those student.

#### Approval of Contracts, Real Estate, and Capital Projects Policy – Agenda Item No. 4

The Board discussed the history of the Approval of Contracts, Real Estate, and Capital Projects Policy, and more specifically the amount the President is allowed to approve without obtaining Board approval. Mr. Phillips stated that background information was included with the Board meeting materials (Attachment 4). The Board's revision of this policy on February 21, 2007, was intended to streamline organizational functions and to avoid delays in appropriate decision-making.

Concern was expressed regarding communication to the Board regarding certain expenditures and the need to inform the Board of expenditures not accounted for in the approved budget. President Podolefsky asked if the Board would like to discuss the parameters of this in greater detail during the July 11 Board Retreat. He stated he is not opposed to change, but operates under current policies, procedures, and past practices of the Board. Should the Board determine it wishes to make changes and do things differently, he is open to doing so; the Board has only to let him know.

The Board said they wished to continue discussion of this matter at the July 11 Board retreat or at a future Board work session.

# July 11 Board Retreat – Agenda Item No. 5

Ms. Williams reminded the Board that it will hold its annual retreat on Friday, July 11. She reviewed a list of issues/concerns previously raised by individual Board members for Board discussion, to see if further discussion was needed on any of them. They included:

- Approval of Contracts, Real Estate and Capital Projects Policy further discussion needed
- Carry forward Funds (10% of each units' carry forward funds are to be transferred to a central pool for priority institutional use.)— **completed**
- Enrollment Management further discussion needed
- Update on Master Plan ongoing

- Update on Current Projects/Contracts ongoing
- 2008-2009 Board Goals further discussion needed
- Revenue Enhancement for the University **further discussion needed**
- Deferred Maintenance further discussion needed
- Plan to Diversify Faculty/Staff **further discussion needed**
- Searches further discussion needed

President Podolefsky noted that there have been a couple of occasions when Governor Phillips has suggested the possibility of Board professional development. He asked if the Board would be interested in bringing a consultant to campus for its July 11 retreat, if one can be identified and is available on that date, to talk about roles and responsibilities. The Board was receptive to this. Monica Huffman will work with President Podolefsky and Mr. Phillips in the selection of a consultant. It was noted that the above list of items could be discussed at future work sessions and possibly some resolved through the Board's discussion with a consultant.

# **Adjournment**

There being no further business to discuss, the meeting adjourned at 3:00 p.m.

# Attachments Listing University of Central Missouri Board of Governors Work Session June 18, 2008

Attachment No.	Attachment Description
1	University Mission and Goals Development Process
2	2008-2013 Strategic Plan – Cabinet Recommendation for Mission Statement and Goals
3	Enrollment Planning Data 2008-2009
4	Background Information on BOG Policy 4.1.010