University of Central Missouri Board of Governors Work Session June 20, 2019

The University of Central Missouri (UCM) Board of Governors convened in Work Session on Thursday, June 20, 2019, at 1:00 p.m. in Union 237A on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President John Collier. Board members present included Governors Gus Wetzel II, Stephen Abney, Mary Long, Mary Dandurand, Walter Hicklin and Casey Short. Governor Marvin E. Wright was unable to attend the meeting and was excused. Also in attendance were University President Roger Best, General Counsel Lindsay Chapman, Assistant Board Secretary Monica Huffman, and Vice President for Finance and Operations Bill Hawley.

<u>Call to Order</u> – Agenda Item No. 1

Mr. Collier called the meeting to order and determined a quorum was present to conduct business.

Strategic Planning Update Discussion - Agenda Item No. 2

President Best said a Strategic Planning Committee (SPC) has existed for a number of years. Although committee composition occasionally changes, the Committee's work to establish priorities for the next five years remains the same. President Best commended the Committee for its work.

In review, Mr. Hawley noted the Board previously approved a revised mission statement, which is being disseminated across campus. The SPC assimilated the feedback received from the campus community and other constituents and aligned it with the priorities outlined in President Best's State of the University Address. As a result, the Committee developed six overarching themes for the strategic plan and outcomes within each of the themes that will be further refined over the next month to include measures and targets. A briefing paper included in the meeting materials under Tab 2 (Attachment) listed the six themes as 1) student access and success; 2) academic excellence; 3) organizational excellence; 4) inclusive and diverse community; 5) external relations and development; and 6) institutional excellence and reputation.

As noted, measures and targets will be developed over the next month, and an update will be provided to the Board in August. President Best hopes to obtain the Board's endorsement of a strategic plan at that time.

Dr. Long asked if the Committee considered contradictions that could become obstacles in achieving the Strategic Plan targets. President Best responded when the strategic planning process was initiated, a SWOT analysis was conducted to identify the challenges. Embedded in the goals will be ways to minimize risks and address known/unknown challenges so that the plan can continue to move forward as unexpected challenges arise.

Dr. Wetzel asked how often the Strategic Plan would be revisited. President Best answered at a minimum annually and in some instances sooner. President Best asked how often the Board would be interested in reviewing the Strategic Plan and receiving updates. The Board responded annually. In closing, President Best stated the Strategic Plan will be finalized in July; he encouraged Board

members to reach out to Mr. Hawley or to him within the next few weeks if they have any additional thoughts or comments regarding the Strategic Plan.

Board Operations Discussion - Agenda Item No. 3

Mr. Collier asked for discussion of current Board operations to determine if any modifications are needed. The Board expressed satisfaction with the current committee meeting format, and members stated they liked learning about and seeing different areas of campus that President Best recently incorporated into Friday's meeting structure. Dr. Long stated she would like for the Board to also see and learn more about academic programming.

Other - Agenda Item No. 4

There was no other business to discuss.

Request for Closed Session - June 20, 2019 - Agenda Item No. 4

Dr. Long moved pursuant to the Missouri Revised Statutes, Section 610.021, that the UCM Board of Governors meet in closed meeting, with closed record and closed vote, for the purpose of considering real estate matters, legal actions, contractual matters, personnel matters, and other matters included under Section 610.021 of the Missouri Revised Statutes. The motion was seconded by Ms. Dandurand and carried with the following roll call vote:

Mary Long	aye	Gus Wetzel	aye
Walter Hicklin	aye	Mary Dandurand	aye
Stephen Abney	aye	John Collier	aye

The meeting concluded at 1:20 p.m.