The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Wednesday, September 19, 2007, at 8:30 a.m. Presiding over the meeting was Board President Deleta Williams. Other Board members present were Jennifer Nixon, Richard Phillips, Lawrence Fick, Michelle Wimes, Edward Baker, Walter Hicklin, and Anthony Arton. Also present were University President Aaron Podolefsky, General Counsel Judith Siminoe, and Assistant Secretary to the Board Monica Huffman.

**Plenary Session**

**Call to Order** – Agenda Item No. 1

Ms. Williams called the meeting to order at 8:30 a.m. and determined that a quorum of the Board was present to conduct business.

**Introduction of New Board Member** – Agenda Item No. 2

Ms. Williams introduced and welcomed the newest member of the Board, Mr. Walter Hicklin. She briefly shared some of Mr. Hicklin’s background, stating that he retired from UCM in 2006 after 31 years of service. During his employment at UCM, Mr. Hicklin served as head football coach and Mathematics instructor; Mathematics Professor and Assistant to the Vice President of Student Affairs; and as Vice President of Student Affairs. He is also an alumnus of UCM, earning an education specialist degree in higher education and a Master’s Degree in Mathematics.

**Oath of Office – Walter Hicklin** – Agenda Item No. 3

Judge Joseph Danderund was present at the meeting and administered the oath of office to Mr. Hicklin. He also shared fond memories of Mr. Hicklin who coached at UCM during his own college years at the university.

**Addition of Agenda Item**

Ms. Williams entertained a motion to add an action item to the Board agenda. Ms. Nixon moved that the resolution to approve the funding for the Golf Management Program seeking accreditation be added to the agenda as an action item during the Administration and Finance Committee report. The motion was seconded by Mr. Fick and carried unanimously.
Remarks by the Board President – Agenda Item No. 4

Ms. Williams stated that since assuming the office of Board President on July 1, she has had the opportunity to attend an unveiling ceremony of new university signage. She noted that the ceremony took place at the corner of South and Holden Streets, and that the new signage enhances the existing beauty of the campus. She also had an opportunity to attend a recently held Emeriti dinner. She closed her comments by stating she looks forward to serving as Board President over the next year. She also recognized those students in attendance from Mr. Patrick Bradley’s Governance in Higher Education and Finance class.

Remarks by the University President – Agenda Item No. 5

President Podolefsky also welcomed Mr. Hicklin to the Board. As part of his remarks, he introduced and welcomed the new Vice President for University Advancement, Mr. Larry Cowan, and the new Dean for the College of Arts, Humanities and Social Sciences, Dr. Gersham Nelson. Other remarks included the following:

- The Intercollegiate Licensing Association has awarded its prestigious Synergy Award to Mr. Dale Carder, Associate Vice President for University Advancement, and the University of Central Missouri in recognition of the top collegiate licensing program of the year. They were recognized nationally throughout the year for their innovating branding campaign, UCM Branding Day, increase in licensed retailers, and outstanding customer service to licensed retailers. This is the first time in the history of this award it has been presented to a Division II NCAA School.

- Ms. Barb Carder, Assistant Director of Distance Learning, received the Don Fancher Outstanding Educator Award from the Missouri Association for Adult Continuing and Community Education during the organization’s annual conference held in August. Ms. Carder was recognized for her commitment to excellence in practice and dedication to students and constituents above and beyond normal standards; contributions to research and improved practices; and exhibiting a commitment to the philosophy and advocacy of adult, continuing and community education.

- Dr. Patricia Antrim, Chair of the Department of Educational Leadership and Human Development, received the Rodin Award for Excellence in Online Education from KCReache, a consortium of college and universities that share resources for online student education. Pat received the award following the Quality Reache peer review of her online course LIS 4200 Libraries and Librarianship, which she teaches online for UCM.
• UCM was notified by:

1. The Higher Learning Commission that it has accepted the progress report UCM submitted on July 1, which focused on assessment of student academic achievement, and that no further reports are required. The institution’s next comprehensive evaluation is scheduled for 2013;

2. The American Council for Construction Education advised that its Board of Trustees reviewed and accepted UCM’s Third Year Progress Report for the Construction Management Program. The next self-study for reaccreditation will be conducted in 2010.

3. The Aviation Accreditation Board International informed UCM that the interim report submitted in May 2007 was accepted. UCM’s accreditation will expire February 28, 2011. No other interim reports are required.

• UCM’s KMOS-TV and 90.9 The Bridge, have partnered with Powell Gardens of Kansas City to launch “Go Green”, a joint initiative to plant carbon-reducing trees and maintain the natural environment. The two stations will work with Powell Gardens to establish an ongoing effort to reduce the “carbon-footprint” of the stations. Member contributions will be used to plant trees on campus through the supervision and direction of experts at Powell Gardens. Additionally, UCM is joining approximately 300 other universities and colleges in attempt to reduce carbon emissions on campus through a national sustainability pledge.

President Podolefsky closed his remarks by expressing his pride in UCM. He stated that Princeton Review named UCM the best value college a couple of months ago. More recently, Princeton Review named UCM as one of the best in the Midwest. Last month, US News and World Report also ranked UCM among the best in the Midwest, but even more exciting is that UCM was ranked number 15 among the public comprehensive universities. A more in-depth look into the magazine found UCM was rated number 1 in the Midwest for the least student debt among graduates.

Recognition of the Employee of the Quarter – Agenda Item No. 6

Dr. Russell Helm introduced the Employee of the Quarter, Ms. Melanie Gross, who serves as a Technical Project Manager in Information Services. Ms. Gross was recognized for the outstanding customer service she provides to everyone on a daily bases. She was presented a plaque by President Podolefsky and received the Board’s congratulations.
Team of the Quarter – Agenda Item No. 7

Dr. Helm next introduced the Team of the Quarter, which included the following individuals: Melissa Jones, Nathan Hill, Perry Byerly, Alan Cline, Eric Jarman and Darlene Taylor. Team members were recognized for the dedicated, quality service they provided during the transition from the old Mule Mail System to the new one. Each person was introduced and presented with a certificate of appreciation. The Board expressed its congratulations.

General Session

Minutes of the June 13 and July 25, 2007 Board of Governors Meetings – Agenda Item No. 8

Ms. Wimes moved that the Board of Governors approve the minutes of the June 13 and July 25, 2007, Board of Governors meetings. The motion was seconded by Mr. Fick and carried with a unanimous vote.

Reports

Governance Groups Written Reports – Agenda Item No. 9

Ms. Williams noted that governance groups’ reports were included under Tab 3 of the meeting materials (Attachment 1).

University Advancement Update – Agenda Item No. 10

Mr. Cowan stated that since accepting the position of Vice President for University Advancement, he has been overwhelmed by the outreach and kindness shown by so many people. During the past five weeks, he has met with many constituents and learned a great deal about the many academic programs on campus. Mr. Cowan stated that University Advancement aspires to build a culture of philanthropy, engaging and involving the entire university family, constituents, community, and the different Boards in a collaborative process to increase support and participation for UCM.

Mr. Cowan said that University Advancement has a responsibility to tell the story of the University of Central Missouri, to be ambassadors for the institution, and to create the kind of teamwork that follows President Podolefsky’s vision and achieves the goals of the university. He stated while attention will always be paid to the university’s current donor base, it is also important for the development team to begin making visits around the state, the country, and internationally, in order to begin cultivating and expanding the university’s network of support. Mr. Cowan stated that over the next few weeks, staff members will begin to do this. He shared a 90-day plan that he implemented, in which the first 30 days were devoted to gaining an understanding of the university’s culture, programs, and people, and meeting with as many stakeholders as possible. The second 30 days, which he is currently engaged, looks at the organizational structure of the division and what the resource implications are. The last 30 days of the 90-day plan will be the implementation process.
Mr. Cowan stated that the University Advancement Division is currently undergoing a united strategic planning process. All senior staff members in the Advancement Division have been charged with coming up with unit goals and objectives. These will be shared at a division meeting next month so that all may work together to achieve success.

In closing, Mr. Cowan stated that University Advancement is preparing for a larger fund-raising effort in the future. He respectfully asked that the use of the phrase, “capital campaign,” not be used at this point in time.

**Legislative Update** – Agenda Item No. 11

Ms. Pearce reported that Dr. Roberts has submitted UCM’s FY 09 Capital and Legislative Appropriations Requests to the state. As part of the general operating request, all four-year public universities and community colleges are working together on a proposed initiative to fund additional graduates in the health care field. This is due to the tremendous need for healthcare professionals in the state of Missouri. Missouri higher education is asking for $38 million annually for additional healthcare education, which should increase the number of graduates in the healthcare field by 20% annually. She noted that this initiative was spearheaded by the University of Missouri. Ms. Pearce said that the interim President of the University of Missouri system will be on UCM’s campus for a public forum UCM is sponsoring to discuss this need and to gain public support. A date has not been finalized yet, but it is expected to be held in late October or early November.

Ms. Pearce said that UCM has received news from the Missouri Department of Transportation that it was approved for a grant from the state Aviation trust fund for $1.35 million toward a $1.5 million project to grade the terminal area and access roads to the hangars at the Swisher Skyhaven Airport.

President Podolefsky commended Dean Alice Griefe and Mr. Larry Ray for their work on obtaining the state grant for Skyhaven Airport. He noted that the U.S. Senate passed with a vote of 88 to 7 a Senate transportation bill that includes funds for the airport. It will now go to the Reconciliation Committee for the House and Senate.

Mr. Wright provided an update on legislation within the state. He said that a special session recently held resulted in the passing of an economic development bill. Overall, it was non-controversial.

Mr. Wright reported that the following may be issues for the 2008 session:

- It’s a big year for elections, including the presidential election
- Five of the six state-wide office holders will be up for election
- Odd-numbered district senators will be up for election
- All House members will be up for election
- Approximately 20+ representatives will be term-limited out
- A ballot was filed pertaining to affirmative action that there shall be no discrimination
- Repeal of Income tax and one that repeals 50 percent of income tax
Mr. Wright stated that issues from the last legislative session that are likely to return during the next session include:

- Intellectual Diversity
- School Choice
- Shifting of funding from higher education operational budgets to giving money directly to the students so that they can choose whether to go to private or public school
- Capping tuition for certain students, particularly veterans
- Increase in attention on how public universities are funded
- Performance expectations and results of learning

Mr. Wright is working to schedule meetings with some of the legislators. He noted there has been a shift in leadership this fall. Senator Chuck Gross left the Senate and is now going to be the administrator of St. Charles County. This opens the Senate Appropriations Chair, which will be filled by Senator Gary Nodler of Joplin, Missouri. The House also went to a speaker-elect system and has determined Representative Ron Richards to be the next Speaker of the House. Representative Richards is also from Joplin. With the move of Senator Nodler to the Senate Appropriations Chair, he leaves open the Chair for the Education Committee seat, which will go to Senator Rob Mayer of Dexter, Missouri. Gayle Kinger of Poplar Bluff will remain the Chair of the Higher Education Committee.

**Board Committee on Academic Affairs**

Mr. Phillips, Chair of the Board Committee on Academic Affairs, reported that the committee did not meet this month.

**Board Committee on Administration and Finance**

Ms. Nixon, Chair of the Board Committee on Administration and Finance, reported that the committee did not meet this month; however, there are two action items and an informational item to present.

**Approval of Resolution to Issue Revenue Bonds**

Ms. Nixon reminded the Board that it approved the addition of this item to the agenda earlier in the meeting. A briefing paper providing background information on this item was distributed to the Board (Attachment 2).
Ms. Siminoe noted that the proposed Professional Golf Management Program has been approved by the Missouri Coordinating Board for Higher Education pending Professional Golf Association (PGA) approval of the program certification (note: briefing paper will be revised to accurately reflect this). Making the needed improvements to the facilities at Pertle Springs will enhance the university’s chances for receiving accreditation.

Ms. Siminoe reminded the Board that it approved the funding amount and interest rate for the needed project improvements at its June 13, 2007, meeting. These remain the same; however, a formal resolution from the Board is required as part of the bond issuance process. Ms. Siminoe reviewed the terms of the funding listed under the “Management Recommendation” of the briefing paper.

Mr. Phillips asked if there is a timeline that includes the different benchmarks. President Podolefsky stated that the PGA plans to conduct a site visit in April prior to its June meeting when the program could be approved. Infrastructure improvements approved by the Board this past June would be completed at Pertle Springs prior to the PGA’s April visit.

Ms. Nixon moved that the Board of Governors approve the resolution related to the Professional Golf Management Program enhancements for Pertle Springs. The motion was seconded by Mr. Phillips and carried unanimously.

Professional Golf Management Construction Bid – Agenda Item No. 12

Dr. Roberts reviewed the briefing paper included under Tab 4 of the meeting materials (Attachment 3) pertaining to the award of contract for the construction at Pertle Springs in support of the proposed Professional Golf Management Program. A diagram of the Pertle Springs driving range and the proposed construction was distributed and reviewed by Mr. Larry Ray (Attachment 4).

Mr. Baker asked if a document has been developed to show the milestones, benchmarks and timelines of the construction, and if so, could the Board receive a copy. Dr. Roberts stated that one has been developed and copies will be provided to the Board. She noted that there is no penalty to the construction company if a particular timeline is not met due to the uncertainty of the weather as the winter months approach.

Mr. Phillips questioned if there are any other higher education institutions in the Midwest who may also be seeking approval of such a program. President Podolefsky stated this risk always exists; however, UCM would be one year ahead in its planning, which could certainly provide an advantage over another school who may be interested in applying for the program.

Ms. Nixon moved that the Board of Governors approve contract award of the Pertle Springs construction project to Snyder Brothers Golf Construction Company at a bid of $993,172. The motion was seconded by Ms. Wimes and carried unanimously.
**Annual Investment Report** – Agenda Item No. 13

Mr. Merrigan provided an overview of the annual investment report included under Tab 5 of the meeting materials (Attachment 5).

**Board Committee on Student Affairs**

Ms. Wimes, Chair of the Board Committee on Student Affairs, reported that the committee did not meet this month.

**Board Business Items**

**Committee Appointments** – Agenda Item No. 14

Ms. Williams announced the following Committee appointments for 2007-2008:

- **Academic Affairs Committee**
  - Richard Phillips, Chair
  - Walter Hicklin

- **Administration & Finance Committee**
  - Jennifer Nixon, Chair
  - Lawrence Fick

- **Student Affairs Committee**
  - Michelle Wimes, Chair
  - Edward Baker
  - Anthony Arton

**Request for Closed Session – October 17, 2007** – Agenda Item No. 15

Ms. Nixon moved that the Board of Governors pursuant to RSMO 610.021, that the Board of Governors of the University of Central Missouri meet in closed meeting, with closed record and closed vote, following the Plenary Session on October 17, 2007, in Union 237B on the campus of the University of Central Missouri, Warrensburg, Missouri, for the purpose of considering:

- a. Lease, purchase, or sale of real estate pursuant to RSMO Sec. 610.021 (2);
- b. Pending legal actions, litigation pursuant to RSMO Sec. 610.021 (1);
- c. Hiring, firing, disciplining, or promotion of personnel pursuant to RSMO Sec. 610.021 (3); and
- d. Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment pursuant to RSMO Sec. 610.021 (13).
The motion was seconded by Ms. Nixon and carried with the following roll call vote:

- Deleta William aye
- Jennifer Nixon aye
- Richard Phillips aye
- Lawrence Fick aye
- Michelle Wimes aye
- Edward Baker aye
- Walter Hicklin aye

Adjournment

There being no further business to discuss, Ms. Nixon moved that the meeting adjourn. The motion was seconded by Ms. Wimes and carried unanimously. The meeting adjourned at 10:00 a.m.
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