

University of Central Missouri
Board of Governors
Plenary Session
August 21, 2014

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Friday, August 21, 2014, at 2:00 p.m. in Elliott Union 237B, on UCM's main campus. Presiding over the meeting was Board President Marvin E. Wright. Other Board Members in attendance were Gus Wetzel II, John Collier, Mary Long, Mary Dandurand, Weldon Brady, and Elizabeth Wood. Governor Walter Hicklin was unable to attend; however, joined the meeting later in the meeting via conference call for discussion of Agenda Item No. 15 (Selmo Park Residence). Also present was University President Charles Ambrose; Vice President for Law, Policy & Strategy Mike Racy; and Assistant Secretary to the Board Monica Huffman.

Plenary Session

Call to Order – Agenda Item No. 1

Mr. Wright called the meeting to order and determined that a quorum was present to conduct business.

Introduction and Oath of Office for New Student Governor – Agenda Item No. 2

Mr. Wright introduced and shared some background information about Elizabeth Wood who was recently appointed by Missouri Governor Jay Nixon to serve as Student Governor on UCM's Board of Governors. Ms. Wood is pursuing a B.S. in Communications with a minor in legal studies, and replaces Kyle Shell. Mr. Wright introduced Judge Mark Pfeiffer of the Missouri Western Court of Appeals, who administered the Oath of Office to Ms. Wood. Following the administration of the Oath, Mr. Wright presented Ms. Wood with a briefcase for use in her Board work, and photos were taken. The Board congratulated Ms. Wood and thanked Judge Pfeiffer for performing this service.

Remarks by the Board President – Agenda Item No. 3

Mr. Wright stated that this is the first meeting of the Board in this new academic year. He noted many good things have happened for the University over the past few years and the Board looks forward to all that the year may bring. Mr. Wright expressed appreciation for the interest shown by faculty and staff as students returned to campus this past weekend. He shared that his grandson is a freshman at UCM this Fall and he was able to see all of the activity of *Mule Haul* on Sunday when his grandson moved into the residence halls. It was well organized and appreciated by the families. In closing, Mr. Wright welcomed graduate students that were present at the meeting from the Governance and Finance in Higher Education class.

Remarks by the University President - Agenda Item No. 4

President Ambrose welcomed Ms. Wood to the Board of Governors, and noted that she was featured in this week's *Muleskinner*. He also expressed appreciation to Judge Pfeiffer, and then introduced by name each of the students present from the Governance and Finance in Higher Education class. President Ambrose reviewed several recent activities including a successful Annual Athletic Auction; *MuleHaul*; and a visit that he and Dean Roger Best recently made to World Wide Technology (WWT) in St. Louis, Missouri where they met with several Steward Scholars that were doing internships at WWT this summer. He expressed pride in the successes many UCM students are experiencing including several Steward Scholars who proposed serving paid internships at WWT's London office next summer, as well as three students from UCM's Safety Management program who made such an impression during their internship with a major U.S. oil company that they will likely be offered full-time positions once they've completed their degrees.

President Ambrose remarked on a Fall enrollment of 13,000+ students and 150,000+ credit hours. He then introduced Robin Krause, Courtney Neimuth and John Kennedy of University Relations, who discussed the production of UCM's two newest *Choose Red* commercials that will begin airing September 15 during the weekly *Walking Dead* show and Monday night football. Each spot, 30 seconds in length, integrates UCM's strategic positioning statement. Following a viewing of the commercials, President Ambrose expressed appreciation to the University Relations staff for all of their good work. He closed by introducing and welcoming Mike Racy who now serves as Vice President for Law, Policy, and Strategy.

Approval of the Minutes – Agenda Item No. 5

Dr. Wetzel moved that the Board of Governors approve the minutes of the June 19 and July 21, 2014, Work Sessions and the June 20 and July 21, 2014, Plenary Sessions. The motion was seconded by Dr. Long and carried with a unanimous vote.

Reports/Updates

Written Governance Groups Reports – Agenda Item No. 6

Mr. Wright acknowledged the Board's receipt of the written governance groups reports included under Tab 4 of the meeting materials (Attachment 1) and expressed appreciation of the information contained in the reports.

Legislative Update – Agenda Item No. 7

President Ambrose provided a short legislative update, noting that UCM had the good fortune of hosting the Joint Committee on Education hearing this month at the Summit Center. The focus of the hearing was the Missouri Innovation Campus (MIC), which the Committee had the opportunity to tour prior to its hearing. Members of the Committee were very enthusiastic and ready to assist in moving the MIC forward.

President Ambrose said the Missouri General Assembly's Veto Session is near. There are approximately 150 bills and it is unknown if all will be considered as one aggregate or item by item. The final determination will impact the outcome. President Ambrose stated that some of the bills UCM cares most about are targeted for veto overrides by the Legislature. If these bills are overridden, the Governor has stated that he will likely withhold the 5% performance funding increase totaling \$2.5 million. If this happens, UCM will have to consider how to produce revenue through other resources so that we continue to keep college affordable for our students. If the vetoes stand, both K-12 and higher education funding will be the first to be restored. President Ambrose said that a lot of effort will be made early in the session and that higher education institutions have already received requests for FY 2016 budget information. He suggested early engagement with Senator David Pearce and Representative Denny Hoskins in September.

The Crossing-South at Holden Facility Update & The Crossing Contingency Fund Expenditures – Agenda Item No. 8

Mr. Dennis Strait of Gould Evans was in attendance and provided a PowerPoint presentation (Attachment 2) to update the Board on The Crossing-South at Holden Facility project. He stated that the framing for the new facility is in progress and the work that is currently being done on the Stadium will be completed prior to the first home football game. The project is on schedule to be completed in time for the start of the Fall 2015 semester.

Mr. Merrigan reviewed a briefing paper that was distributed to the Board related to contingency fund expenditures for the project (Attachment 3), noting that four significant items were brought forward requiring the use of the contingency funds. These include information technology infrastructure improvements (estimated at \$206,496); North and East Stadium retaining wall replacement (estimated at \$360,000); storm water draining improvements for the Stadium and track (estimated at \$300,000); and landscape irrigation (estimated at \$75,000). Mr. Merrigan said that with the Board's approval to expend these funds, approximately \$725,000 will remain in the contingency fund. The Board previously approved \$500,000 in façade enhancements that were expended from the contingency fund. Weather related delays causing subsequent labor overtime or other unforeseen items as the project progresses may reduce the contingency fund further as the project continues and nears completion.

Mr. Brady moved that the Board of Governors approve the expenditure of funds from the \$2.3 million contingency fund included in The Crossing-South at Holden project costs for 1) information technology infrastructure improvements (estimated at \$206,496); 2) North and East Stadium retaining wall replacement (estimated at \$360,000); 3) storm water draining improvements for the Stadium and track (estimated at \$300,000); and 4) landscape irrigation (estimated at \$75,000). The motion was seconded by Dr. Wetzel and carried unanimously.

Missouri Innovation Campus Update – Agenda Item No. 9

President Ambrose announced that in early June, the Missouri Innovation Campus had students graduate from 18 different high schools and six days later graduate from Metropolitan Community College with their Associates Degrees. These students have now matriculated into UCM. He closed by saying that he would like the Board to spend extensive time in September discussing the lease of space in Lee’s Summit and UCM’s relationship with Lee’s Summit.

Board Committee on Student Engagement and University Advancement

Ms. Dandurand, Chair of the Board Committee on Student Engagement and University Advancement, reported the Committee did not meet this month. She distributed a calendar of events for Fall (Attachment 4) and said that the Board will receive an extensive report from University Advancement at the September meeting.

Board Committee on Academic Affairs

Dr. Wetzel, Chair of the Board Committee on Academic Affairs reported that the Committee did not meet this month. He asked Provost Curtis to present the following agenda item.

Emeritus Status for Retiring Faculty and Staff – Agenda Item No. 10

Provost Curtis presented the names of individuals who were being recommended for emeritus status (Attachment 5). *Dr. Long moved that the Board of Governors approve emeritus status for Ms. Nancy Sue Bartley, Mr. David Gillespie, Mr. Mark Pearce, Ms. Kathleen Morrill, Ms. Glenda Goetz, Dr. Joan Mansfield, Dr. Carol Heming, Dr. Shing So, and Dr. Larry Michaelsen. The motion was seconded by Dr. Wetzel and carried unanimously.*

Board Committee on Finance and Administration

Mr. Brady reported that the Committee met earlier in the afternoon. He asked Mr. Merrigan to present the following agenda items.

Contract Award – Media Services – Agenda Item No. 11

Mr. Merrigan called on Mr. Robin Krause, Director of Marketing and Promotions. Mr. Krause reviewed the information contained in a briefing paper under Tab 6 of the meeting materials (Attachment 6) for professional media buying agency services. Annual fees are estimated at \$50,000 to \$60,000. *Mr. Brady moved that the Board of Governors approve the award of contract to Ruth Burke & Associates for media and outside services for the period of September 1, 2014, through July 31, 2015, with four one-year renewal options. The motion was seconded by Mr. Collier and carried unanimously.*

Contract Award – Constituent Management Solution and Website Development Increase – Agenda Item No. 12

Dr. Jason Drummond reviewed information contained in a briefing paper under Tab 7 of the meeting materials (Attachment 7) that proposed contracting with Blackbaud for constituent management solution and website development for the Advancement area. Mr. Brady said the Committee discussed this at length and feels it could be of great benefit to the University. President Ambrose added that the program interfaces well with Banner and is the gold standard for Advancement work. It's designed to identify, cultivate and secure relationships. *Mr. Brady moved that the Board of Governors approve the award of contract to Blackbaud to provide Constituent Management Solution and Website Development for the period of September 1, 2014, or upon fully executed contract, if later, through June 30, 2017, with three two-year renewal options in the amount of \$882,306. The motion was seconded by Mr. Collier and carried unanimously.*

Training Aircraft Sale and Purchase – Agenda Item No. 13

This item was removed from the agenda and will be discussed at the Board's September Work Session.

Renovation of Keth Memorial Golf Course – Agenda Item No. 14

Mr. Jerry Hughes presented information contained in a briefing paper under Tab 9 of the meeting materials (Attachment 8) related to a three-phase plan for the renovation of the Keth Memorial Golf Course. President Ambrose said that since an investment was made for the Club House, the golf course is drawing more people. The goal is to generate new revenue and gift income that could provide the funding needed for the project. Mr. Hughes stated he would like to make the golf course a signature municipal golf course for students, faculty, staff and members of the community.

Mr. Brady asked what the time frame is for the project. Mr. Hughes stated that he hopes to begin construction around October 20, but would come back to the Board for approval of actual construction once the designs are completed under Phase 1. Work would continue into the winter and spring once construction is approved by the Board, with the goal of reopening the course in Summer 2015.

Mr. Collier moved that the Board of Governors approve Phase 1 and 2 and the estimated expenses for the Keth Memorial Golf Course renovation project as outlined in the briefing paper. The motion was seconded by Dr. Wetzel and carried unanimously.

Note: Mr. Hicklin joined the meeting via conference call for discussion of Agenda Item No. 15 – Selmo Park Residence.

Selmo Park Residence – Agenda Item No. 15

Mr. Merrigan referred the Board to Tab 10 of the meeting materials and reviewed the background information contained in a briefing paper concerning several structural and environmental matters with the Selmo Park residence (Attachment 9) that would require significant capital dollars to remediate and repair.

Mr. Wright noted that Board members previously received environmental and structural reports of the residence and met with Burns & McDonnell at the August Work Session to discuss the reports. Included with the briefing paper was a budget estimate to repair the structure and grounds totaling \$1,979,000. Additionally, a variance of 20% on structural costs is being allowed, which could potentially increase the costs for repairs to \$2.2 million. Mr. Wright asked if repairs were made would it guarantee no future problems with the facility. Mr. Halliburton of Burns & McDonnell said that the list of repairs included in the budget estimates is preliminary and that an extensive evaluation has not been completed. He stated that as work commenced there could be additional items identified for repair that couldn't be anticipated, and consequently increase the costs further.

Mr. Hicklin asked if the repairs were made would it eliminate the mold issue. Mr. Halliburton said that issues with mold could still exist, noting that mold is caused by water intrusion. Dr. Wetzel expressed concern about a north wall that repairs were made to in 2006, but which water still continues to come in. He was not optimistic that the basement could ever be completely waterproof. Messrs. Brady and Hicklin both acknowledged there is nostalgia for the structure; however, from a financial standpoint it does not seem reasonable to expend the significant funds needed to repair the structure. Ms. Dandurand agreed and asked if the University had obtained a cost for taking the facility down should that be what the Board decides. Mr. Bamman said the cost to raze the structure would cost \$60,000.

Mr. Wright said that information concerning the condition of the Selmo Park residence and the cost for repairing it was previously sent to UCM alumni and was also made available to campus constituents. To date, he received only one response from an alum who recommended the University take the facility down and not expend any more money on the structure.

Following the Board's discussion Mr. Wright proposed a motion for the Board's consideration. *Dr. Wetzel made a formal motion that the Board of Governors (1) approve the removal of the Selmo Park residential facility at such time as the Board shall later determine, and following its removal designate the grounds as a "green area" until a different and more appropriate use is determined by the University; and (2) designate an individual(s) to inventory the facility and determine those items that have historical relevance for removal and preservation, as well as those items that can be utilized elsewhere on campus. The motion was seconded by Ms. Dandurand.* Mr. Brady asked President Ambrose if he felt this was a reasonable approach. He answered it is. *The Board voted on the motion and it passed unanimously.*

Mr. Wright thanked the Board, Mr. Merrigan and his staff, and Burns & McDonnell for the time and energy they invested looking into this matter. He acknowledged the emotional ties that exist for the campus and said that the residence at Selmo Park will always be fondly remembered.

Award of Posthumous Degree – Agenda Item No. 16

President Ambrose said that Dalton Rardon, a UCM student pursuing a Bachelor of Science in Education degree, was killed in an automobile accident on June 16, 2014. He was an above average student that would have graduated in December 2014, if successfully completing his professional education semester, which he was scheduled to do in Fall 2014 (Attachment 10). *Mr. Collier moved that the Board of Governors approve the award of a posthumous degree to the family of Dalton Rardon for the December 2014 Commencement. The motion was seconded by Dr. Long and carried unanimously.*

2015 Meeting Schedule – Agenda Item No. 17

Mr. Wright noted that a proposed 2015 Board of Governor meeting schedule was included under Tab 12 of the meeting materials (Attachment 11). *Dr. Long moved that the Board of Governors approve the proposed Board of Governor meeting schedule for 2015. The motion was seconded by Ms. Dandurand and carried unanimously.*

Mr. Wright noted that the Wetzels have invited the Board to dinner at their home in Clinton, Missouri on September 18.

Board Committee Appointments – Agenda Item No. 18

Mr. Wright stated that Committee appointments will remain the same for FY 2015 and that he will continue to serve as the Board's liaison to the Foundation Board.

Request for Closed Session – August 21, 2014 – Agenda Item No. 19

Dr. Long moved pursuant to the Missouri Revised Statutes, Section 610.021, that the UCM Board of Governors meet in closed meeting, with closed record and closed vote, for the purpose of considering real estate matters, legal actions, and personnel matters. The motion was seconded by Ms. Dandurand and carried with the following roll call vote:

<i>Walter Hicklin</i>	<i>aye</i>	<i>John Collier</i>	<i>aye</i>
<i>Mary Long</i>	<i>aye</i>	<i>Gus Wetzel II</i>	<i>aye</i>
<i>Weldon Brady</i>	<i>aye</i>	<i>Marvin E. Wright</i>	<i>aye</i>
<i>Mary Dandurand</i>	<i>aye</i>		

The meeting concluded at 3:45 p.m.

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Attachments Listing

<u>Attachment No.</u>	<u>Attachment Description</u>
1	Written Governance Groups Reports
2	PPT - The Crossing - South at Holden Project Update
3	Briefing Paper - The Crossing- South at Holden - Contingency Fund Expenditures
4	Student Experience & Engagement Calendar of Events
5	Briefing Paper - Emeritus Status for Retiring Faculty and Staff
6	Briefing Paper - Contract Award - Media Services
7	Briefing Paper - Contract Award - Constituent Management Solution and Website Development
8	Briefing Paper - Renovation of Keth Memorial Golf Course
9	Briefing Paper - Selmo Park Residence
10	Briefing Paper - Award of Posthumous Degree
11	Briefing Paper -2015 Board of Governor's Meeting Schedule