

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**September 19, 2104**

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Friday, September 19, 2014, at 8:30 a.m. in Elliott Union 237B on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President Marvin E. Wright. Other Board members in attendance included Gus Wetzels II, Weldon Brady, Walter Hicklin, Mary Long, Mary Dandurand, John Collier, and Elizabeth Wood. Also present was University President Charles Ambrose; Vice President for Law, Strategy and Policy Mike Racy; and Assistant Secretary to the Board Monica Huffman.

**Call to Order** – Agenda Item No. 1

Mr. Wright called the meeting to order and determined that a quorum was present to conduct business.

**Remarks from the Board President** – Agenda Item No. 2

Mr. Wright thanked everyone for attending today's meeting. He noted that on September 26, the Missouri Higher Education Loan Authority (MOHELA) will hold its Board meeting on UCM's campus. Mr. Wright currently serves as Chair of the MOHELA Board. He expressed appreciation for the University hosting the meeting and for Dean Michael Wright and other's involved with the THRIVE program for their willingness to share information about the program at the meeting.

**Remarks from the University President** – Agenda Item No. 3

President Ambrose stated that MOHELA has provided significant support of the THRIVE program through scholarships. The University, students, and parents are most appreciative of this great partnership. He welcomed and introduced students in attendance from the Governance and Finance in Higher Education class, and expressed appreciation to the Wetzels for the hospitality they extended to Board and staff the previous evening.

President Ambrose provided an overview of items that would be discussed during the meeting, and added that Speaker Pro Tem Denny Hoskins would provide a legislative update. He also addressed events of the week involving the apprehension of eight individuals, noting that Maxient – Student Conduct Software – was instrumental in helping to identify some of the individuals. President Ambrose stated that a component of the completion agenda is risk management, and more specifically, removing risks that inhibit students from staying in school, completing their degrees and being successful. President Ambrose assured the Board that we will continue to monitor the environment for any risks that would interfere with our students' success. In closing, President Ambrose informed the Board that Senator Claire McCaskill will hold a "listening session" on UCM's campus on October 8 and discuss her legislation related to campus sexual assault with several staff.

**Approval of the Minutes – August 21, 2014** – Agenda Item No. 4

*Dr. Long moved that the Board of Governors approve the minutes of the August 21, 2014, Plenary Session. The motion was seconded by Mr. Hicklin and carried unanimously.*

## Reports/Updates

### **Written Governance Groups Reports** – Agenda Item No. 5

Mr. Wright expressed appreciation to the governance groups for the written reports that were included under Tab 9 of the meeting materials (Attachment 1).

### **The Crossing – South at Holden Facility** – Agenda Item No. 6

Mr. John Merrigan introduced Chris Martin, McCownGordon's project manager for The Crossing project. Mr. Martin showed a live feed of the project and the progress that is being made. He stated that prefabricated wall panel structures are being installed and plans are to have all exterior walls up before the winter season sets in so that the inside work can be done during the winter months. Mr. Martin provided an overview of how technology has changed construction, resulting in costs savings for the University and more timely completion of the project. Mr. Martin also provided a time lapse of the project from when the General Services Building (GSB) was located at the site to present, noting that 100% of the crushed concrete from the GSB demolition was used as ground fill on The Crossing project. The project is on schedule with plans still to open July 15, 2015. There was some discussion about the previous stadium seating at the "horseshoe" of the stadium. The redesign includes a sodded grass area. Mr. Jerry Hughes said removal of the bleachers in this area equals approximately 1,000 seats and there are no plans to reinstall seating.

### **Legislative Update** – Agenda Item No. 7

President Ambrose introduced Representative Denny Hoskins and expressed appreciation to Representatives Hoskins and Dean Dorhman and to Senator David Pearce for keeping UCM informed of legislative activity during the summer months. Representative Hoskins then provided an overview of the veto session, noting a historic number of vetoes were overridden -- in total, 47 budget cuts were overridden along with overrides of 10 non-budget bill vetoes during the one-day veto session that was held September 10. He also discussed "Friday's Favor," bills passed in the last day of the regular session that provides \$22+ million in tax breaks to a number of different groups.

After reviewing the veto overrides, Representative Hoskins stated that there is a bipartisan effort to ensure that funds are spent on matters related to health care and education.

President Ambrose stated that UCM hosted the Joint Committee on Education meeting at the Central Summit Center in August and the Committee stated strong support of the Missouri Innovation Campus. He stressed to Representative Hoskins that the W.C. Morris Building is UCM's number one priority for any STEM-related funding that becomes available, and added that it is listed as a number four priority on the Missouri Department of Education's capital list.

Representative Hoskins stated his support of W.C. Morris as a priority for STEM-related funding.

President Ambrose said there is an increasing federal role in campus safety and security, noting again that Senator Claire McCaskill will conduct a listening session on UCM's campus on October 8 related to campus sexual assault. He stated that UCM is committed to a strong Title IX program and as part of this commitment, is conducting a policy review to ensure all policies comply with Title IX. Board members are invited to attend the October 8 listening session.

**Learning to a Greater Degree Student Contract for Completion** – Agenda Item No. 8

President Ambrose expressed appreciation to student leaders Brian Green, Kayla Rogers-Sigetich, and Joshua John for their willingness to share their “Learning to a Greater Degree” experiences during the State of the University Address earlier this month. President Ambrose remarked on the growing enrollment and said that if enrollment continues to increase, it will present some challenges with the current Commencement format. He called on Provost Curtis to discuss some of the considerations that are being discussed related to future Commencement ceremonies and changes it could entail. More information will be provided as more details are known. Provost Curtis also shared significant advances are being made in technology that help to track students and their activities. More information on these advances will be shared at a future Work Session.

**UCM – Lee’s Summit** – Agenda Item No. 9

President Ambrose reviewed information contained in a Power Point related to the Central Summit Center and the Missouri Innovation Campus (Attachment 2). He noted significant growth in Lee’s Summit particularly in the area of computer sciences, and said as future strategies are considered, the focus will be on net productivity. Related to this, President Ambrose discussed an opportunity UCM has through its partnership with the R-7 Lee’s Summit School District for a new Missouri Innovation Campus Facility/Central Summit Center. He discussed some of the details of the opportunity which would involve UCM leasing space from the School District, who would own the facility. He noted that the School District is interested in entering into an agreement soon.

President Ambrose shared architectural renderings of the new facility which would open in 2017, and implications for UCM’s current lease with Carrow Real Estate Services, LLC which will expire in 2015. Mr. Wright said the Board discussed this at length during yesterday’s Work Session and considered whether to extend the current lease agreement for two additional years or to renew it for five years. It was noted that UCM must exercise its lease option by October 30, 2014. The Board feels confident that the School District will have a new facility open in 2017. During the Plenary Session, the Board discussed adopting a resolution to extend the lease two additional years. Mr. Brady suggested adding an option to further extend it further. *Mr. Brady moved that the Board of Governors adopt a resolution (included as part of Attachment 2) to renew its current lease with Carrow Real Estate Services, LLC for an additional two years ending June 30, 2017, with an option for three additional months. The motion was seconded by Dr. Wetzel.* President Ambrose said UCM has had a very positive relationship with Carrow and noted that the terms being discussed for a lease agreement with the School District will be one where both entities have full value in the project. Following President Ambrose’s comments Mr. Wright called for the vote and the motion passed unanimously.

**Intercollegiate Athletics Update** – Agenda Item No. 10

Mr. Jerry Hughes showed the Board a video that recapped UCM’s student athletes’ and teams’ academic and athletic achievements in 2013-2014. Mr. Wright thanked Mr. Hughes for his leadership and said that the Board of Governors is extremely proud of UCM’s athletic program, and of the coaches and students.

*Note: The Board of Governors took a 15-minute recess at 10:05 a.m. and resumed meeting at 10:20 a.m.*

### **Board Committee on Student Engagement & University Advancement**

Ms. Dandurand, Chair of the Board Committee on Student Engagement & University Advancement, reported that the Committee met the previous afternoon. She distributed an activities update for Student Experience and Engagement (Attachment 4) and then asked Dr. Jason Drummond to present the next agenda item.

#### **Advancement Update** – Agenda Item No. 11

Dr. Drummond provided an update on activities of the Advancement Division related to Alumni; total giving including unrestricted and alumni giving; net fundraising return; prospect management; total net assets; investment returns; and scholarship support (detailed in Attachment 5). Dr. Drummond said that alumni giving is at a historical low, noting that only 2.32% of alums provide financial gifts to the University. Several recommendations from a recent Alumni Attitude Survey will be implemented. Dr. Drummond's update also included a progress report on the Foundation's strategic goals.

### **Board Committee on Academic Affairs**

Dr. Wetzel, Chair of the Board Committee on Academic Affairs, reported that the Committee met the preceding afternoon. He asked Provost Curtis to present the following agenda items.

#### **Emeritus Status for Retiree – Dr. Richard Sluder** – Agenda Item No. 12

Provost Curtis presented information contained in a briefing paper under Tab 10 of the meeting materials (Attachment 6) that recommends Dr. Richard Sluder be awarded emeritus status. *Mr. Hicklin moved that the Board of Governors approve emeritus status for Dr. Richard Sluder. The motion was seconded by Dr. Long and carried unanimously.*

#### **Status of Faculty Report** – Agenda Item No. 13

Provost Curtis highlighted some of the activities listed in a detailed Status of Faculty Report under Tab 11 of the meeting materials (Attachment 7).

#### **Census Date Enrollment Report** – Agenda Item No. 14

Provost Curtis asked Dr. Betsy Kreisel to give the Census Date Enrollment Report. Dr. Kreisel presented the report in a PowerPoint (Attachment 8). Total Headcount at Fall On-Census Date was 13,379 for 2014 as compared to 12,513 in 2013. Undergraduate enrollment declined 1.2% from 2013, while international enrollment increased 125.8% and graduate enrollment increased 39.5%. Dr. Kreisel also noted that UCM has had another record year with regard to credit hours, which increased 6.9%.

### **Board Committee on Finance & Administration**

Mr. Brady, Chair of the Board Committee on Finance & Administration, reported that the Committee met the preceding afternoon. He asked Mr. Merrigan to present the following agenda items.

**Purchase of Additional Qualification and Enhanced Search Services** – Agenda Item No. 15

Mr. Merrigan asked Provost Curtis to present this item. She referred the Board to Tab 12 of the meeting materials which contained information related to the revision and expansion of UCM's contract with RuffaloCODY to provide additional RuffaloCODY Qualification Services and Enhanced Search Strategies (Attachment 9). Provost Curtis described the qualification services and enhanced search strategies and discussed the benefits of both. President Ambrose said this will assist UCM in obtaining qualified applicants in a very competitive market. Making this investment will have no impact for Fall 2015, but could in future years. Mr. Brady asked if UCM is able to select its own criteria. President Ambrose answered yes; it would include such items as high school g.p.a. and ranking, and ACT scores. He added that the State is going to start holding institutions accountable for their selectivity models, which impacts persistence and completion.

*Mr. Brady moved that the Board of Governors authorize Enrollment Management representatives to enter into an expanded contract with RuffaloCODY to provide qualification and enhanced search strategies. The motion was seconded by Mr. Collier and carried unanimously.*

**Fitzgerald Hall Masonry Wall Repairs** – Agenda Item No. 16

Mr. Merrigan reviewed information under Tab 13 of the meeting materials related to masonry wall repairs needed for Fitzgerald Hall (Attachment 10). Following Mr. Merrigan's review, Mr. Brady said the Committee discussed that in going forward, budget maintenance amounts need to be increased by \$500,000. *Mr. Brady moved that the Board of Governors authorize the award of contract to Nouveau Construction and Technology Services for the repair of the Fitzgerald Hall masonry wall at a cost of \$242,663. The motion was seconded by Ms. Dandurand and carried unanimously.*

**Lovinger Building Exterior Repairs** – Agenda Item No. 17

Mr. Merrigan reviewed information under Tab 14 of the meeting materials related to exterior repairs needed for the Lovinger Building (Attachment 11), which could potentially cost as much as \$300,000 to complete the initial phase of the structural repairs that are needed. The original project cost was estimated at \$62,203; however due to unforeseen conditions that were exposed during the initial repairs, a significant amount of additional work is required to correct the structural deficiencies. *Mr. Brady moved that the Board of Governors approve up to \$300,000 to complete the initial phase of structural repairs of the Lovinger Building. The motion was seconded by Mr. Hicklin and carried unanimously.*

It was noted that major repairs may be needed for the W.C. Morris Building. It was also noted that seven students were recently hired to assist with the grounds and that Brad Mackey was appointed Grounds Manager.

**Annual Investment Report** – Agenda Item No. 18

Mr. Merrigan reviewed the Annual Investment Report included under Tab 15 of the meeting materials (Attachment 12).

**Annual Debt Service Report** – Agenda Item No. 19

Mr. Merrigan reviewed the Annual Debt Report included under Tab 16 of the meeting materials (Attachment 13).

**Tuition Update** – Agenda Item No. 20

Mr. Merrigan distributed and reviewed a Tuition Update (Attachment 14). He noted a decline in undergraduate tuition and an increase in tuition for online classes, both of which are consistent with the enrollment update delivered earlier in the meeting. Total tuition was \$38,072,332.

**Board Business**

**Amendment to BOG Policy 1.1.010 – Board of Governors Bylaws** – Agenda Item No. 21

Mr. Racy referred the Board to Tab 17 of the meeting materials which contained a briefing paper and proposed revisions to BOG Policy 1.1.010 – Board of Governors Bylaws (Attachment 15). He explained that Article XI of the Bylaws specifies that only the Board Chair (or designee) is entitled to “speak” for the Board. The proposed revision states that the Board Chair shall not take a position on state or federal legislation without prior consultation of the Board. *Mr. Hicklin moved that the Board of Governors approve the proposed revisions to BOG Policy 1.1.010- Bylaws. The motion was seconded by Mr. Brady and carried unanimously.*

**Amendment to BOG Policy 1.1.150 – Non-Discrimination/Equal Opportunity Statement** – Agenda Item No. 22

Mr. Racy asked Dr. Corey Bowman to present this item. Dr. Bowman referred the Board to the revised briefing paper that was previously distributed to the Board related to BOG Policy 2.1.150 – Non-Discrimination/Equal Opportunity Statement (Attachment 16). He reviewed substantive changes related to gender expression/identity, pregnancy, genetic information, and veterans. *Mr. Hicklin moved that the Board of Governors approve the proposed revisions to BOG Policy 2.1.150 – Non-Discrimination/Equal Opportunity Statement. The motion was seconded by Mr. Brady and carried unanimously.*

**Selmo Park – Designation of Individual(s) to Inventory** – Agenda Item No. 23

Mr. Wright reminded the Board that as part of last month’s action to remove the residential facility at Selmo Park, the Board also determined that it would designate an individual(s) to inventory the facility and determine those items that have historical relevance for removal and preservation, as well as those items that can be utilized elsewhere on campus. Mr. Wright consulted with the administration and will appoint the following individuals to complete this task and to make recommendations to the Board at its November meeting – Dr. John Sheets (Coordinator), Dr. Joyce Stephenson, Dr. Amber Clifford, Dr. Jeff Yelton, and Ms. Vivian Richardson.

**Adjournment** - Agenda Item No. 24

There being no further business to discuss, *Mr. Collier moved that the meeting adjourn. The motion was seconded by Mr. Brady and carried unanimously.* The meeting concluded at 11:30 a.m.

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**Attachments Listing**

<u><b>Attachment No.</b></u>	<u><b>Attachment Description</b></u>
1	<i>Written Governance Groups Report</i>
2	<i>PowerPoint – Central Summit Center-MIC Lease</i>
3	<i>Resolution RE: Lease Agreement Extension for Summit Center</i>
4	<i>Student Experience &amp; Engagement Update</i>
5	PowerPoint – Advancement Update
6	Briefing Paper – Emeritus Status for Dr. Richard Sluder
7	Briefing Paper - Status of Faculty Report
8	PowerPoint – Census Date Enrollment Report
9	Briefing Paper – Purchase of Additional Qualification and Enhanced Search Strategies
10	Briefing Paper – Fitzgerald Hall Masonry Wall Repairs
11	Briefing Paper – Lovinger Building Exterior Repairs
12	Annual Investment Report
13	Annual Debt Service Report
14	Tuition Update
15	Briefing Paper – BOG Policy 1.1.010 – Board of Governors Bylaws
16	Briefing Paper – BOG Policy 1.2.150 – Non-Discrimination/Equal Opportunity Statement