

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**October 16, 2015**

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Friday, October 16, 2015, at 8:30 a.m. in UN 237B on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President Marvin E. Wright. In attendance were Governors Gus Wetzel II, Weldon Brady, Mary Long, Walter Hicklin, and John Collier. Governor Mary Dandurand was unable to attend the meeting and was excused. Also present was University President Charles Ambrose; Allan Hallquist of Husch Blackwell LLP who was sitting in for his associate Hayley Hanson who is also serving as UCM's interim General Counsel; and Assistant Secretary to the Board Monica Huffman.

**Plenary Session**

**Call to Order** – Agenda Item No. 1

Mr. Wright called the meeting to order and determined a quorum was present to conduct business.

**Remarks by the Board President** – Agenda Item No. 2

Mr. Wright welcomed attendees to the meeting. He announced that the Board's November meeting has been cancelled, but that the Board would meet on December 11. Since the Board will not meet again until the semester's end, Governor Wright took an opportunity to again express the Board's appreciation for all that UCM faculty and staff do every day to help students succeed. In closing, he remarked that several Board members will attend next weekend's Homecoming activities and look forward to the celebration.

**Remarks by the University President** – Agenda Item No.3

President Ambrose introduced Allan Hallquist, a partner of Husch Blackwell LLP. He said that Mr. Hallquist was sitting in for firm partner Hayley Hansen, who is currently serving as interim General Counsel for UCM. President Ambrose welcomed students present from the Governance in Finance class and Public Affairs Program and asked them to introduce themselves.

President Ambrose shared examples of recent campus events that reflect the engaged learning that occurs each day on campus. Examples included *Community Connect* that involved 500 volunteers serving 400 homeless or near homeless individuals, and the 2015 Veterans Summit that offered a national dialogue on veteran support and acknowledged that UCM is an ideal place for the integration of veterans. President Ambrose also acknowledged the support and care that the campus community has provided to Kirk Pederson, Roger Best and former Assistant Basketball Coach Brad Loos whose young

daughter was recently diagnosed with cancer. President Ambrose closed his remarks by stating that UCM is a community of purpose.

### **General Session**

#### **Minutes of the September 17, 2015, Work Session & September 18, 2015, Plenary Session** – Agenda Item No. 4

*Mr. Hicklin moved that the Board of Governors approve the minutes of the September 17, 2015, Work Session and September 18, 2015, Plenary Session. The motion was seconded by Mr. Collier and carried unanimously.*

### **Reports and Updates**

#### **Written Governance Groups Reports** – Agenda Item No. 5

Mr. Wright expressed appreciation to the Governance Groups for the written reports they provided under Tab 9 of the meeting materials (Attachment 1).

#### **Updates** – Agenda Item No. 6

*Legislative Update* – President Ambrose shared that he will participate later in the day in the Missouri State Senate’s tour of Whiteman Air Force Base (Whiteman) that is being hosted by Senator David Pearce. He shared that Whiteman recently accepted UCM’s proposal to provide instruction of four courses, with the possibility of a fifth, at Whiteman’s Education Center. Additionally, UCM and Whiteman have worked together to become early adopters of the *Green Dot Program*, a violence prevention program. President Ambrose shared that UCM’s Community Culture of Responsible Choice Program was nominated for and selected to receive the National Association of State Alcohol and Other Drug Abuse Directors’ *2015 National Exemplary Award for Innovative Substance Abuse Prevention Programs, Practices and Policies*. President Ambrose stated that UCM couldn’t have done any of this by itself and expressed appreciation for the collaborative partnership that UCM and Whiteman share.

President Ambrose stated that the Legislature will begin the 2016 Session on January 6, 2016, and Governor Nixon is expected to recommend the largest single appropriation for higher education. He noted that this will be the last Legislative Session for Governor Nixon and Senator Pearce.

*Learning to a Greater Degree and Strategic Resource Allocation Model* - President Ambrose expressed appreciation to campus leadership for the good work it has done in extending UCM’s partnership with the Education Advisory Board (EAB) which will help further our efforts in moving students to graduation. Focused on “Leading to a Greater Degree,” UCM will hold a couple of learning days at the start of the Spring semester for employees. The

training will offer information related to the Strategic Resource Allocation Model, evaluations/recruitment, compliance matters, and use of all of these tools. President Ambrose noted that PeopleWorks has been back on campus and is continuing to work with UCM on a recruitment and hiring process.

*UCM-Lee's Summit* – President Ambrose stated that the Missouri Innovation Campus design is nearly complete. A presentation of the design will be made at the December Work Session.

### **Board Committee on Student Engagement & University Advancement**

Mr. Walter Hicklin, a member of the Board Committee on Student Engagement and University Advancement, noted the Committee met the previous afternoon and received information about events and activities occurring within Student Experience & Engagement. He noted that a packet was distributed to the Board containing much of the information, and asked Dr. Shari Bax to share some of the highlights of the information (Attachment 2). Dr. Bax closed by announcing that on November 12, author Elizabeth Zvoboda will be on campus to speak to students about her book, *What Makes a Hero*, as part of the *Once Campus One Book* program.

### **Board Committee on Academic Affairs**

Dr. Gus Wetzel, Chair of the Board Committee on Academic Affairs, reported that the Committee met the preceding afternoon. He asked Provost Curtis to present the following agenda items.

#### **Graduate Certificate in Mathematics** – Agenda Item No. 7

Provost Curtis invited Dr. Xiaodong Yue, Chair of the Department of Mathematics and Computer Science to present this item. Dr. Yue reviewed the background information contained in a briefing paper under Tab 10 of the meeting materials (Attachment 3) that proposed implementing a Graduate Certificate in Mathematics in Fall 2016. Following the presentation, *Dr. Wetzel moved that the Board of Governors approve the establishment of a Graduate Certificate in Mathematics for Fall 2016, pending approval of the Missouri Coordinating Board for Higher Education. The motion was seconded by Dr. Long and carried unanimously.*

#### **EAB Collaborative** – Agenda Item No. 8

President Ambrose shared information about the successes other campuses have had in using Education Advisory Board (EAB) tools. Provost Curtis and others have conducted a thorough examination of the proposed tools and negotiated a contract that will provide great dividends to UCM, and more importantly to its students. Provost Curtis reviewed information contained in a briefing paper under Tab 11 of the meeting materials

(Attachment 4) that proposed an upgrade of UCM's current contract with EAB to include (1) exchanging the Student Success Collaborative membership for a more enhanced set of tools through the SSC-Campus membership, and (2) adding the Facilities Forum and the Enrollment Management Forum memberships with EAB.

There was discussion about best practices and how these are determined for UCM. Provost Curtis assured the Board that EAB and UCM will work together to determine best practices relevant and specific to UCM. Following the presentation and discussion, *Dr. Wetzel moved that the Board of Governors approve (1) an upgrade to the Education Advisory Board (EAB) contract for the Student Success Collaborative membership to the SSC-Campus membership, and (2) add the Facilities Forum and the Enrollment Management Forum memberships to the agreement for a period of five years and a total five-year annual cost of \$191,750. This amount includes the current annual contract amount of \$95,000 UCM pays for the SSC and the addition of \$96,750 in new annual cost for the upgrade and additional forums. The motion was seconded by Dr. Long and carried unanimously.*

### **Expansion of Crossroads Academy Charter** – Agenda Item No. 9

Provost Curtis invited Dr. Vici Hughes, Director of UCM's Charter Schools Office, to present this item. Dr. Hughes reviewed information contained in a briefing paper under Tab 12 of the meeting materials (Attachment 5). This item proposed amending the existing contract of Crossroads Academy of Kansas City to expand the charter to two schools providing educational services to students in Grades K-8. It was noted that the second school would expand the current priority attendance boundaries on the east to Prospect to increase the recruitment of students designated as high risk, and include an open enrollment period of October 1 – March 1, with a lottery date to March 1. The purpose of the lottery is due to the high volume of interest and attempts to provide a fair opportunity for enrollment by all interested students. Mr. Brady asked if the Department of Elementary and Secondary Education (DESE) understands that the students are high risk. Dr. Hughes answered that DESE is aware of this, but test scores reflect they are succeeding.

*Dr. Wetzel moved that the Board of Governors approve amending the existing contract of Crossroads Academy of Kansas City to include expanding (1) the charter to two schools to provide educational services to students in Grades K-8; (2) the priority attendance boundaries on the east to Prospect; and (3) the open enrollment period to October 1 – March 1 and a lottery date to March 1. The motion was seconded by Mr. Collier and carried unanimously.*

### **Charter Schools Update** – Agenda Item No. 10

Dr. Hughes presented information contained in the Charter Schools Update included under Tab 13 of the meeting materials (Attachment 6). She noted that some of the data presented is preliminary and that actual data will be available October 23. Mr. Wright commended the Charter Schools Office for its leadership and said that UCM-sponsored charter schools are very fortunate. Provost Curtis suggested that the Board visit one of the Charter Schools in the future.

**Campus Technology Report** – Agenda Item No. 11

Dr. Jim Graham presented highlights and accomplishments from the Campus Technology Report included under Tab 14 of the meeting materials (Attachment 7). Discussion followed concerning UCM's current telephone system and its future direction. Dr. Graham stated the current system cannot be supported past 2016. He anticipates 300 phone lines will require hard wiring, with the remaining connections made via the internet and UCM infrastructure. This matter will come to the Board at some future date for consideration.

**Enrollment Update** – Agenda Item No. 12

Dr. Mike Godard distributed and presented an revised Enrollment Update (Attachment 8). In addition to the enrollment information, Dr. Godard shared that preliminary data from MDHE shows that UCM is one of the most rapidly growing public higher education institutions in the state; the greatest growth is in the STEM areas; and loan borrowing is down \$2 million in 2014-2015 from 2011-2012. Mr. Brady expressed appreciation for the format of the report.

*Note: At the conclusion of the Academic Affairs Committee report, the Board took a 10-minute recess from 10:00 – 10:10 a.m.*

**Board Committee on Finance & Administration**

Mr. Brady, Chair of the Board Committee on Finance and Administration, reported that the Committee met the preceding afternoon. He asked Dr. Ron Core to present the following agenda items.

**Airport Grading Improvements and Tree Cleaning** –Agenda Item No. 13

Dean Roger Best was invited to present this item and reviewed information contained in a briefing paper under Tab 16 of the meeting materials (Attachment 9) related to Airport grading improvements and tree clearing at SkyHaven Airport. Funding for the grading improvements and tree clearing will come from the Missouri Aviation Trust Fund and SkyHaven Airport Non-Primary Entitlement (90% - \$539,835.87 – non-UCM funds) and the Harmon College of Business and Professional Studies Operating Funds (10% - \$59,981.77 – required match from UCM Funds). Mr. Brady noted that the MoDOT funds will be made available on a reimbursement basis. Dr. Wetzel asked if the City of Warrensburg is partnering with UCM on this project. Dr. Best said that because it is not an economic development project, the University has full responsibility for it.

*Mr. Brady moved that the Board of Governors approve the award of contract to H R Quadri Contractors, LLC in the amount of \$451,291.50 for Airport grading improvements and tree clearing, and \$148,526.14 to Jviation for consultant fees. The motion was seconded by Dr. Long and carried unanimously.*

**Life Safety System Testing and Inspection Contract** – Agenda Item No. 14

Dr. Core presented information contained in a briefing paper under Tab 17 of the meeting materials (Attachment 10) related to UCM's Life Safety System Testing and Inspection contract that would provide additional services by SimplexGrinnell for the Life Safety Testing and Inspection contract currently held through National Joint Powers Alliance. The contract would run through the term of June 30, 2017, and include additional services to The Crossing – Residential Life, Football Concession and Locker Room – Main Campus, Removal of Yeater Hall – Residential Life; removal of the five-year inspections as it is no longer allowed under the cooperative contract; and update the total number of fire extinguishers and emergency lighting for campus. *Mr. Brady moved that the Board of Governors approve the additional annual cost of services with SimplexGrinnell through the Western States Contracting Alliance at \$24,869.86 and a five-year revised contract price of \$1,296,036.49. The motion was seconded by Dr. Wetzel and carried unanimously.*

**Emeritus Status Request** – Agenda Item No. 15

Dr. Core presented information related to an emeritus status request for Ms. Tami Dahman, Facilities Custodian who will retire October 31, 2015 (Attachment 11). *Mr. Collier moved that the Board of Governors grant emeritus status to Ms. Tami Dahman. The motion was seconded by Mr. Hicklin and carried unanimously.*

President Ambrose reminded the Board that emeritus status is now open to eligible faculty and staff. The Emeriti Association has expressed interest in helping to move the University forward and will engage in some project-based initiatives.

**External Audit Report** – Agenda Item No. 16

Mr. Brady stated that the Board received the external audit report from RubinBrown LLP during a Finance and Administration Committee meeting of the whole the preceding day (Attachment 12). The firm reported that its audit of UCM resulted in a clean audit. *Mr. Brady moved that the Board of Governors accept the external audit report prepared by RubinBrown LLP. The motion was seconded by Mr. Collier and carried unanimously.*

**Quarterly Investment Report** – Agenda Item No. 17

Dr. Core reviewed the Quarterly Investment Report included under Tab 20 of the meeting materials (Attachment 13).

**Quarterly Statement of Revenues & Expenses** – Agenda Item No. 18

Dr. Core reviewed the Quarterly Statement of Revenues & Expenses included under Tab 21 of the meeting materials (Attachment 14), and noted a format change from previous reports intended to make the report easier to read and understand. Dr. Core said it is a work in progress and that suggestions made at yesterday's Committee meeting will result in further modifications made to the next quarterly report.

**Adjournment** – Agenda Item No. 19

There being no further business to discuss, *Mr. Collier moved that the meeting adjourn. The motion was seconded by Mr. Brady and carried unanimously.* The meeting concluded at 10:50 a.m.

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**Attachments Listing**

| <u><b>Attachment No.</b></u> | <u><b>Attachment Description</b></u>                                           |
|------------------------------|--------------------------------------------------------------------------------|
| 1                            | <i>Written Governance Groups Reports</i>                                       |
| 2                            | <i>Student Experience &amp; Engagement Information</i>                         |
| 3                            | <i>Briefing Paper – Graduate Certificate in<br/>Mathematics</i>                |
| 4                            | <i>Briefing Paper – EAB Collaborative</i>                                      |
| 5                            | <i>Briefing Paper – Expansion of Crossroads<br/>Academy Charter</i>            |
| 6                            | <i>Briefing Paper – Charter Schools Update</i>                                 |
| 7                            | <i>Campus Technology Report</i>                                                |
| 8                            | <i>Enrollment Update</i>                                                       |
| 9                            | <i>Briefing Paper – Airport Grading and Tree<br/>Cleaning</i>                  |
| 10                           | <i>Briefing Paper - Life Safety System Testing and<br/>Inspection Contract</i> |
| 11                           | <i>Briefing Paper – Emeritus Status Request</i>                                |
| 12                           | <i>External Audit Report</i>                                                   |
| 13                           | <i>Quarterly Investment Report</i>                                             |
| 14                           | <i>Quarterly Statement of Revenues and Expenses</i>                            |