

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**March 18, 2016**

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Friday, March 18, 2016, at 8:05 a.m. on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President Marvin E. Wright. Other Board members present included Governors Mary Dandurand, Weldon Brady, Mary Long, Walter Hicklin, and John Collier. Governor Gus Wetzel was unable to attend the meeting and was excused. Also present were University President Charles Ambrose; Sean Tassi representing interim General Counsel Hayley Hanson of Husch Blackwell LLC; and Assistant Secretary to the Board Monica Huffman.

**Plenary Session**

**Call to Order** – Agenda Item No. 1

Mr. Wright determined that a quorum was present to conduct business and called the meeting to order.

**Remarks by the Board President** – Agenda Item No. 2

Mr. Wright expressed congratulations on the Board's behalf for the groundbreaking that occurred on March 10 for the construction of a new facility that will be home to The Missouri Innovation Campus, UCM-Lee's Summit, and the Lee's Summit R-7 Summit Technology Academy. Many Board members participated in the event along with several community representatives and members.

Mr. Wright congratulated Jerry Hughes who has been named NCAA Division II Athletic Director of the Year. This is a national award and the fourth time that Mr. Hughes has been a recipient.

In closing, Mr. Wright acknowledged Mathew Martinez who was nominated by Governor Nixon for appointment to the Board as student governor. The Senate Gubernatorial Appointments Committee confirmed the appointment; however it still awaits the full Senate's approval which is expected in the next two weeks.

**Remarks by the University President** – Agenda Item No. 3

President Ambrose reviewed a number of events that have occurred this semester including the Mules baseball team's travels to Houston where alumnus and owner of the Houston Astros hosted the team; the Talking Mules travel to Europe to compete for the Montgomery Cup; and Music Department students' travel to New York City to perform at Carnegie Hall.

President Ambrose expressed appreciation for the shared leadership across campus as it relates to the many efforts that have contributed to the University's enrollment growth and human resources initiatives implemented in coordination with PeopleWorks. He noted a spring enrollment of 14,519, which is larger than the fall's enrollment. This shared leadership extends to many other initiatives including communication, enforcement and education to ensuring the safety of faculty, staff and students on campus.

President Ambrose was invited by the Raytown School District to attend a recent honors event. The event recognized juniors and seniors with a 3.5 g.p.a. or better. Approximately 25 seniors holding a 4.0 g.p.a. were recognized of which six stated they were future Mules and looking to major or participate in such programs as digital music programming, ROTC, nursing, etc. UCM is attracting more students as a result of the many good things it's doing.

**Introduction of Governor's Excellence in Education Award Recipient** – Agenda Item No. 4

Before introducing the Governor's Excellence in Education Award recipient, Provost Curtis made note of the many faculty achievements made this year. These accomplishments were shown in a looping PowerPoint prior to the start of the Board's meeting. Provost Curtis then introduced Dr. Ken Bias, Associate Professor for the Department of Nutrition and Kinesiology, who was selected by his peers to receive the 2016 Governor's Excellence in Education Award. Dr. Bias came to UCM in 2008 and is a scholar and educator who personifies excellence in teaching. President Ambrose, Board President Wright and Provost Curtis presented an award to Dr. Bias and had photos taken. Dr. Bias will be recognized by Governor Nixon at a special lunch in April.

**General Session**

**Minutes of February 11, 2016, Work Session, February 12, 2016, Plenary Session, and February 29, 2016, Plenary Session** – Agenda Item No. 5

Mr. Brady noted a correction to the February 12, 2016, Plenary Session minutes related to the "West Campus Parking Additions" item. The minutes reflect the project will provide 4,000 parking spaces; this should be revised to reflect 400 parking spaces. *Dr. Long moved that the minutes of the February 12, 2016, meeting be approved with this revision. The motion was seconded by Mr. Brady and carried unanimously.*

**Reports/Updates**

**Written Governance Groups Reports** – Agenda Item No. 6

Mr. Wright thanked the governance groups for the written reports they provided under Tab 8 of the meeting materials (Attachment 1) and expressed appreciation for all the good work they are doing on behalf of their respective groups.

## **Updates** – Agenda Item No. 7

- *UCM Lee's Summit* – President Ambrose stated that a special groundbreaking ceremony was held on March 10 for the construction of a new facility that will house The Missouri Innovation Campus, UCM Lee's Summit and the Lee's Summit R-7 School District's Summit Technology Academy. A video clip of the groundbreaking was shown. President Ambrose said that the construction of the facility offers greater public exposure to The MIC program and its many benefits. Related, the Kansas City, Missouri School District has committed resources and space for an Innovation Technical Center that will be housed at Manual Career and Technology Center in Kansas City, Missouri, and bring a specialized curriculum to the urban core. Additionally, Kansas City's Mayor Sly James has stated that students will have access to public transportation. The corporate community has expressed its appreciation for the diverse workforce the urban core program will offer. This will contribute to helping to bring The Missouri Innovation Campus program to scale.
- *Strategic Resource Allocation Model Update* – Provost Curtis and Dr. Core provided a Strategic Resource Allocation Model Update in the previous day's Work Session. An additional update will be provided at the April meetings.
- *Legislative Update* – Senator David Pearce was in attendance and provided a legislative update. His remarks included:
  - Congratulations to UCM on the groundbreaking of The Missouri Innovation Campus, which has resonated well within the Legislature.
  - Acknowledgement of Mathew Martinez and the Senate Gubernatorial Appointments Committee's confirmation of his appointment to UCM's Board of Governors. Senate approval is anticipated by March 31.
  - The State's budget must be completed by May 6. The House has approved its version; the Senate will now begin its work. The Governor has requested a 6% increase with no raise in tuition; the House approved a 2% increase for all public higher education institutions in the state, with the exception of the University of Missouri System who would remain level. With a recommendation of only 2%, public higher education institutions could increase tuition. The discussion is ongoing.
  - The Governor has recommended, and the House has approved, the appropriation of \$2 million for scholarship programs; \$4 million for Access Missouri; and \$2.5 million for the A+ program.
  - Senator Pearce stated his opposition to policy language attached to House Bill No. 3 that states “. . . no funds shall be expended at public institutions of higher education that offer a tuition rate to any student with an unlawful immigration status in the United States that is less than the tuition rate charged to international students, and further provided that no scholarship funds shall be expended on behalf of students with an unlawful immigration status in the United States.” Senator Pearce will work to have this language removed from House Bill No. 3 and recommended the Board submit a resolution reflecting its position on the matter.

- Two bills have been filed and heard related to the concealment and carry of weapons on college campuses; they have not been voted on. Senator Pearce stated his opposition to the bills and said given where the Legislature is in the current session, he does not anticipate the bills moving forward during this session.
- There has been a lot of discussion concerning the controversial issue of whether universities other than the University of Missouri System should be permitted to offer doctoral programs. Representative Eric Schmidt, the bill's sponsor, is working to get enough votes to take it through committee.

Mr. Wright expressed appreciation on behalf of the Board to Senator Pearce for all of the work he has done on the University's behalf. President Ambrose added his appreciation and stated a community celebration will be held in honor of Senator Pearce on April 29.

*Note: The Board took a short break at 9:40 a.m. and resumed meeting at 9:55 a.m.*

### **Board Committee on Student Engagement & University Advancement**

Ms. Dandurand, Chair of the Board Committee on Student Engagement & University Advancement, said the Committee the preceding day. She called on Dr. Shari Bax for presentation of the following two agenda items.

#### **2016-2017 Kick-Off** – Agenda Item No. 8

Dr. Bax distributed a handout outlining a UCM Experience Kickoff that will be held August 11-14, 2016, for first-year students (Attachment 2). Dr. Bax noted that the Kickoff will impact the FY 2017 room and board rates because it adds eight meals to the year's feeding calendar. Residential students participating in the Kickoff will move in on Thursday, August 11. She also noted that Freshmen Convocation would be held on Friday, August 12 at 9:00 a.m., and a number of educational sessions will be included as part of the Kickoff. Returning residential students will be invited to move in on Sunday.

#### **FY 2017 Room and Board Rates** – Agenda Item No. 9

Dr. Bax and Mr. Patrick Bradley reviewed information contained in a briefing paper under Tab 9 of the meeting materials (Attachment 3) that included an outline of the proposed room and board rates for FY 2017. As noted in the previous agenda item, the UCM Experience Kickoff will add eight meals to the year's feeding calendar.

With regard to room rates, Mr. Brady noted that a two bedroom apartment in Todd Residence Hall is \$215 more than a two bedroom in The Crossing. Mr. Bradley explained that Todd Hall was renovated to include apartment living and that the two-bedroom units in Todd are more spacious. He noted that there are only three or four two-bedroom units

in Todd and 30 one-bedroom efficiency apartments. Mr. Brady asked if there are any vacant rooms at The Crossing this year. Mr. Bradley answered there are. He explained that students sign for the bedroom and as students graduate or leave at semester, it is more difficult to fill the space at that point in time. Occupancy for fall is 84%. Mr. Brady asked if consideration has been given to allowing sophomores to apply for housing in The Crossing. Mr. Bradley answered yes; however, he anticipates it will fill with juniors and seniors. Mr. Brady also asked what the University will do if housing for freshmen and sophomores is filled. Mr. Bradley responded that in looking at housing across campus, this will not be an issue. He shared the following occupancy data:

49.54% - Upper class Agreements

43.18% - First Year Agreements

**Apartments Rented:**

32.19% Central Village

82.41% Crossing

76.19% Greenwood Park

91.11% Foster

95.31% Knox

75.00% Nickerson

96.97% Todd

In closing this report, Dr. Bax distributed a handout titled, “UCM Dining – Beyond the Classroom,” that highlights concerted efforts for curricular and non-curricular initiatives reflecting the educational element to food beyond eating.

**Career Development Annual Report** – Agenda Item No. 10

Mr. Ken Schueller and Ms. Amber Goreham reviewed highlights of the 2014-2015 Career Development Services Annual Report (Attachment 4) that included an overall 97% First Destination Success Rate and a \$5,000 increase to starting salaries across-the-board. It also included an increase of 22% in new employer contacts; 17% in student interviews with employers; 29% in employer recruiting activities; and 164% in resume referrals. President Ambrose commended the work of the Career Development Services Center and how it is linking students to success. Mr. Schueller noted the Center is very intentional in making the work experience of its student workers experiential, and credited student worker Molly Espy with designing and assembling the report.

In closing the Student Engagement and University Advancement Committee report, Dr. Bax stated she would accompany a group of students to Beaumont, Texas where they will spend spring break working on a Habitat for Humanity project.

### **Board Committee on Academic Affairs Committee**

Dr. Long, a member of the Board Committee on Academic Affairs, reported the Committee met the previous day to discuss today's agenda items. She asked Provost Curtis to present the following items.

#### **Accelerated Bachelor of Science to Master of Science Degree in Occupational Safety – Agenda Item No. 11**

Dr. Leigh Ann Blunt joined Provost Curtis and presented information contained in a briefing paper under Tab 11 of the meeting materials (Attachment 5) that proposed a new accelerated Bachelor of Science/Master of Science degree program in Occupational Safety that would allow students to simultaneously earn their BS and MS in Occupational Safety. No additional funding is required. *Dr. Long moved that the Board of Governors approve a new accelerated Bachelor of Science/Master of Science degree option, pending approval of the Coordinating Board for Higher Education (CBHE). The motion was seconded by Mr. Brady and carried unanimously.*

#### **Program Revision – Modern Languages Bachelor of Arts Degree – Agenda Item No. 12**

Dr. Michael Sawyer joined Provost Curtis and presented information contained in a briefing paper under Tab 12 of the meeting materials (Attachment 6) that proposed a program revision to the Modern Languages Major to allow for a third option -- Teacher Education (currently offered only as a concentration). *Dr. Long moved that the Board of Governors approve a revision of the Modern Languages Bachelors of Arts major to add a third option of Teacher Education, pending approval of the CBHE. The motion was seconded by Ms. Dandurand and carried unanimously.*

#### **Spring Census Enrollment Report – Agenda Item No. 13**

Provost Curtis presented the Spring Census Enrollment Report included in the meeting materials (Attachment 7). Highlights from the report include an increase of 5.2% in headcount and 3.5% in credit hours. President Ambrose added that there has also been growth in both male and female undergraduate enrollment, noting that a lot of institutions are not experiencing growth in male student enrollment. Provost Curtis said Enrollment Management is tracking retention on the basis of diversity and that the next enrollment report will include disaggregated data.

### **Board Committee on Finance & Administration**

Mr. Brady, Chair of the Board Committee on Finance & Administration, reported that the Committee met the preceding day. He asked Dr. Ron Core to present the following agenda items.

### **Unified Communications** – Agenda Item No. 14

Dr. Jim Graham joined Dr. Core and presented information contained in a briefing paper (Attachment 8) proposing the replacement of the existing telephone system with an industry standard Unified Communications/VoIP system, which would allow UCM to move into the arena of providing telephone services, multi-media conferencing, enterprise fax services, and other communication services to all of its sites. Reserve funds from the Office of Technology will be used for activation, setup, equipment, and endpoint devices. The Office of Technology has \$180,000 from its existing base budget to contribute towards the annual operating and service costs for hosted services. An additional \$175,000 per year will need to be allocated to the Office of Technology's base budget to cover the annual operating expenses related to this system.

*Mr. Brady moved that the Board of Governors approve the implementation of a Unified Communications/VoIP hosted solution as offered by AT&T through the Unified Communications Invitation for Bid. Proposed cost for initial set up, activation, equipment and end point devices is \$986,153.04. The annual operating and services costs are quoted at \$352,887.36 per year. The total projected five-year cost is \$2,750,589.84, exclusive of project contingency and any federally mandated taxes and fees. The motion was seconded by Mr. Hicklin and carried unanimously.*

Of note is that although a specific add-on component of Unified Communications solution was included on the Invitation for Bid, UCM and the Office of Technology are not ready to engage in and deploy this feature. Therefore, the cost for this add-on component is not included in the costs outlined in the briefing paper. If the costs for this specific add-on component of Unified Communications were included, the final incentive would be greater to accept the proposed AT&T solution.

### **Nattinger-Bradshaw Fire Alarm Replacement and Upgrades** – Agenda Item No. 15

Dr. Core reviewed information contained in a briefing paper under Tab 14 of the meeting materials (Attachment 9) that proposed award of a contract to All Systems for complete removal and replacement of the existing fire alarm system in the Nattinger-Bradshaw Residence Halls. The new Edwards EST3 panel and NFPA 72 compliant fire alarm system for Nattinger-Bradshaw will be an extension of the University's network-based system, offering improved monitoring and reporting of fire and voice notification of other critical events.

*Mr. Brady moved that the Board of Governors approve the award of contract to All Systems of Kansas City, Kansas for Nattinger-Bradshaw Fire Alarm System Replacement in the amount of \$285,460. The motion was seconded by Dr. Long and carried unanimously.*

### **South Stadium Improvements** – Agenda Item No. 16

Dr. Core presented information contained in a revised briefing paper (Attachment 10) that recommended approval to award a general construction contract for improvements to the South Stadium Plaza Area of the Vernon Kennedy Field at Walton Stadium. Mr. Brady noted that delaying this project for a year helped to lower costs and provided funding to help complete the track. *Mr. Brady moved that the Board of Governors approve the bid from Westport Construction Company of Clinton, Missouri in the amount of \$239,000 to complete the South Stadium Improvements project. The motion was seconded by Ms. Dandurand and carried unanimously.*

### **Residence Hall and Apartment Laundry Room Equipment and Services** – Agenda Item No. 17

Dr. Core presented information contained in a briefing paper under Tab 16 of the meeting materials (Attachment 11) related to a proposed five-year contract with Jetz Service Co., Inc. for residential hall and apartment laundry equipment and services. Under this proposed contract, there would be no additional costs to students for use of the equipment/services. Currently students use coin operated laundry facilities and pay \$1.25 per load to wash and \$1.00 to dry. A best and final offer sent to Jetz Service Company resulted in an 11% cost reduction.

*Mr. Brady moved that the Board of Governors approve the award of a five-year contract to Jetz Service Co., Inc. of Topeka, Kansas for residential hall and apartment laundry equipment and services. The motion was seconded by Dr. Long and carried unanimously.*

### **Lake Cena Dredging** – Agenda Item No. 18

Dr. Core presented information contained in a briefing paper (Attachment 12) related to lake dredging services to complete dredging activities at Lake Cena at Pertle Springs Outdoor Student Recreation Area. Mr. Brady noted that engineers were present at the Committee meeting and were able to answer several questions related to the system. This is the first phase of the improvement and Mr. Brady was pleased that the costs came in lower than expected. President Ambrose said that road and recreational improvements are also planned. *Mr. Brady moved that the Board of Governors approve the award of contract to Mid-America Dredging of Good Hope, Illinois in the amount of \$274,190 to complete the Lake Cena Dredging project. The motion was seconded by Mr. Hicklin and carried unanimously.*

### **2016-17 Capital Projects** – Agenda Item No. 19

Dr. Core reviewed the Capital Projects list included under Tab 17 of the meeting materials (Attachment 13). With reference to the W.C. Morris Building renovation project, Dr. Core noted that the \$12,262,520 listed is the state bonding portion of the funding and that UCM has committed an additional \$6.2 million for additional improvements. He added that it was reported at yesterday's Work Session that \$2 million in university reserves would be

appropriated for capital projects under the Strategic Resource Allocation funds. Mr. Brady expressed appreciation for this planning document. *Mr. Brady moved that the Board of Governors approve the Capital Projects 2016-2017 plan, allowing for continued design, development and bid solicitations. In future months following each project bid, UCM management will provide a briefing paper for Board authorization of the bid price. The motion was seconded by Ms. Dandurand and carried unanimously.*

**Student Recreation and Wellness Center Wellness Equipment** – Agenda Item No. 20

Dr. Core presented information contained in a briefing paper (Attachment 14) related to the purchase of fitness equipment for the Kinesiology Department and Student Recreation and Wellness Center. Mr. Brady noted that the majority of the costs would be paid from auxiliary funds. *Mr. Brady moved that the Board of Governors approve bid award to Orthotech in the amount of \$222,155 for the purchase of fitness equipment. The motion was seconded by Ms. Dandurand and carried unanimously.*

**Emeritus Status Request** – Agenda Item No. 21

Dr. Core informed the Board that Mr. Kirt Love, Electrician II, will retire on March 31, 2016, and qualifies for emeritus status in accordance with Board of Governors Policy 2.1070 (Attachment 15). *Mr. Brady moved that the Board of Governors approve emeritus status for Mr. Kirt Love. The motion was seconded by Dr. Long and carried unanimously.*

**Elliott Student Union Master Plan** – Agenda Item No. 22

Dr. Core noted that an informational briefing paper was included under Tab 19 of the meeting materials (Attachment 16) related to architectural services for the Elliott Student Union Master Plan. Although the contract falls within the President's approval authority, the cost was great enough that management wanted to make the Board aware of the award of contract to KWK Architects in the amount of \$199,500.

**Board Business**

**Proposed Revision to Board of Governor's Policy 1.2.010** - Agenda Item No. 23

Mr. Sean Tassi presented background on proposed revisions to Board of Governor's Policy 1.2.010 – Policy on Policy (Attachment 17). Proposed revisions comply with best practices and standardize the approval, promulgation, and maintenance process of its policies. *Mr. Hicklin moved that the Board of Governors adopt the recommended revisions to Board of Governor's Policy 12.010 – Policy on Policy. The motion was seconded by Dr. Long and carried unanimously.*

**Adjournment** – Agenda Item No. 24

There being no further business to discuss, *Mr. Hicklin moved that the meeting adjourn. The motion was seconded by Ms. Dandurand and carried unanimously.* The meeting concluded at 10:25 a.m.

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**March 18, 2016**  
**Attachments Listing**

<u><b>Attachment No.</b></u>	<u><b>Attachment Description</b></u>
1	<i>Governance Groups Reports</i>
2	<i>UCM Experience Kickoff</i>
3	<i>Briefing Paper – FY 2017 Room and Board Rates</i>
4	<i>Career Development Services – 2014-2015 Annual Report</i>
5	<i>Briefing Paper – Accelerated BS to MS Degree in Occupational Safety</i>
6	<i>Briefing Paper – Program Revision – Modern Languages BA Degree</i>
7	<i>2016 Spring Census and Fall 2016 Enrollment Update</i>
8	<i>Briefing Paper – Unified Communications/VoIP</i>
9	<i>Briefing Paper – Nattinger-Bradshaw Fire Alarm Replacement and Upgrades</i>
10	<i>Briefing Paper – South Stadium Improvements</i>
11	<i>Briefing Paper – Residential Hall and Apartment Laundry Room Equipment and Service</i>
12	<i>Briefing Paper – Lake Cena Dredging</i>
13	<i>Briefing Paper – Capital Projects Plan 2016-2017</i>
14	<i>Briefing Paper – Student Recreation and Wellness Center Fitness Equipment</i>
15	<i>Briefing Paper – Emeritus Status Request</i>
16	<i>Briefing Paper – Elliott Student Union Master Plan</i>
17	<i>Briefing Paper – Proposed Revisions to BOG Policy 1.2.010 – Policy on Policy</i>