

University of Central Missouri
Board of Governors
Work Session
June 18, 2026

The University of Central Missouri (UCM) Board of Governors convened in a Work Session on June 18, 2026, at 1:23 p.m. in Union 237B on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President John Collier. Others participating in the meeting were Governors Stephen Abney, Mary Dandurand, Stu Rogers, Gus Wetzel II, and Ken Weymuth; University President Roger Best; General Counsel Lindsay Chapman; and Assistant Board Secretary Kristen Plummer. Presenters included Dr. Ann McCoy, Vice Provost for Academic Programs and Chair of the Strategic Plan Council, and Dr. Dan Jensen, Associate Professor and MBA Director and member of the Strategic Plan Council.

Call to Order – Agenda Item No. 1

Board President Collier called the meeting to order and determined a quorum was present to conduct business.

UCM Strategic Plan – Agenda Item No. 2

Dr. McCoy provided an update on the work completed by the Strategic Plan Council, including a final meeting of the stakeholders, finalization of the Strategic Imperatives and Opportunity actions, a draft of potential metrics, and planning for the communication and rollout of the plan once finalized. Dr. McCoy provided an overview of the strategic plan matrix and its three components: Strategic Imperatives, Opportunity Actions, and Initiatives.

Dr. Jensen presented the following Strategic Imperatives:

- Learner Access and Achievement
- Applied Learning
- People and Culture
- Partnerships and Impact
- Operations Innovation and Excellence
- Institutional Identity

Dr. Jensen presented the following Opportunity Actions:

- Deliver World-Class Academics and Learning Experiences
- Design Learner Support and Engagement Systems
- Develop, Support, and Engage People
- Cultivate Strategic Partnerships and Organizational Relationships
- Leverage Technology, Data, and Digital Resources
- Align Operations, Policy, and Resources for Sustainable Growth
- Communicate with Clarity, Purpose, and Impact

To illustrate how the three components of the matrix work together, Dr. McCoy used the recent graduation requirement that all incoming freshmen must complete a first-year seminar course as an example, explaining how that initiative aligns with the Learner Access and Achievement Imperative and the Design Learner Support and Engagement Systems

Opportunity. Dr. McCoy also outlined the next steps, which include determining the metrics and targets by the president's leadership team, implementing the communication and rollout plans, and meeting with units on campus to learn about the components of the strategic plan and help them develop initiatives.

Board President Collier asked whether campus units understand the new strategic plan. Dr. McCoy noted that academic units were likely more familiar with strategic planning and that education and support will be part of the communication rollout to ensure everyone is aligned for university success. Dr. Jensen said the rollout will be phased, beginning with the units currently on campus and academic units in the fall. In response to a question from President Best about how many points of input, in terms of people, have contributed to this point in the process, Dr. McCoy shared that it reflects 1,600 survey respondents, approximately 20 leadership interviews, multiple focus groups, multiple meetings with the 60-member stakeholder group, and ongoing meetings by the 11-member Strategic Plan Council.

Governor Rogers asked how long the strategic plan was good for, and Dr. McCoy stated it is set for five years. She and Dr. Jensen explained that it will be treated as a continuous, living process with regular assessments to ensure it remains active rather than just sitting on a shelf. Governor Weymuth inquired whether it is a good return on investment, given the hours required to develop and implement. Dr. McCoy responded that this particular form of strategic plan is a good return on investment because it unites the entire campus in a unified effort that is inclusive of all areas and can be easily altered if needed. Governor Abney asked whether the Strategic Plan Council would continue to meet, and President Best explained that it is a long-standing group created by the president that will now shift its focus to assessment of the strategic plan.

Other – Agenda Item No. 3

There was no other business to discuss. The meeting adjourned at 1:37 p.m.